Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

▶ Do not enter social security numbers on this form as it may be made public.

Open to Public Inspection

Department of the Treasury

and ending JUN 30, 2019

В	Check if applicab	C Name of organization		D Employer identific	cation number
	Addre				
\vdash	□Name			36-2	170869
F	chang Initial return		om/suite	E Telephone numbe	
F	Final	333 N TACDANCE DOAD CITTE 1 ON			745-5277
	—return termir ated			G Gross receipts \$	21,906,613.
Г	Amen	ded TACDANCE DADK TI 60526		H(a) Is this a group re	
F	return			for subordinates	
	pendi	SAME AS C ABOVE		H(b) Are all subordinates in	
1	Tax-ex	empt status: X 501(c)(3) 501(c) () (insert no.) 4947(a)(1) or L	527		list. (see instructions)
		te: NWW.PILLARSCOMMUNITYHEALTH.ORG	027	H(c) Group exemptio	
		forganization: X Corporation Trust Association Other	I Year		1 State of legal domicile: IL
	art I	Summary	_ rour v	57 101 mailon, = 2 = 4 H	Ciato or logal doffilolo, ==
	1	Briefly describe the organization's mission or most significant activities: PILLAR	S CO	MMUNITY HEA	LTH
Activities & Governance		PROVIDES HEALTH, SOCIAL, AND EDUCATIONAL S	ERVI	CES TO BUIL	D STRONG,
rna	2	Check this box if the organization discontinued its operations or disposed	of more	than 25% of its net as	ssets.
ove.	3			3	22
Ğ	4	Number of independent voting members of the governing body (Part VI, line 1b)			22
S S	5	Total number of individuals employed in calendar year 2018 (Part V, line 2a)			378
ξ	6	Total number of volunteers (estimate if necessary)		6	385
Ę	7 a	Total unrelated business revenue from Part VIII, column (C), line 12			0.
4		Net unrelated business taxable income from Form 990-T, line 38			0.
				Prior Year	Current Year
<u>o</u>	8	Contributions and grants (Part VIII, line 1h)		7,921,138.	13,534,326.
eun	9	Program service revenue (Part VIII, line 2g)		4,954,442.	6,991,621.
Revenue	10	Investment income (Part VIII, column (A), lines 3, 4, and 7d)		50,351.	120,435.
ш	11	Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		92,602.	37,474.
	12	Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12)		13,018,533.	20,683,856.
	13	Grants and similar amounts paid (Part IX, column (A), lines 1-3)		1,144,728.	2,297,454.
	14	Benefits paid to or for members (Part IX, column (A), line 4)		0.	0.
es	15	Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) $_{\dots\dots}$		8,755,610.	14,135,322.
Expenses		Professional fundraising fees (Part IX, column (A), line 11e)		0.	0.
ă		Total fundraising expenses (Part IX, column (D), line 25) 442,441		2 552 262	5 201 012
ш	17	Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e)		3,553,363.	
	18	Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25)		13,453,701.	21,824,719.
_ 0	19	Revenue less expenses. Subtract line 18 from line 12		-435,168.	-1,140,863.
Net Assets or Fund Balances		T. I. (D. IV.) 40		ginning of Current Year	End of Year 15,239,561.
SSE	20	Total assets (Part X, line 16)		16,656,421. 4,725,458.	4,380,158.
iet L	21	Total liabilities (Part X, line 26)		11,930,963.	10,859,403.
	22 art II	Net assets or fund balances. Subtract line 21 from line 20		11,930,903.	10,039,403.
		alties of perjury, I declare that I have examined this return, including accompanying schedules an	nd stateme	ents, and to the hest of m	v knowledge and helief it is
		ct, and complete. Declaration of preparer (other than officer) is based on all information of which			y Knowledge and boller, it is
uu	, 00110	and complete. Bookington of property (called shall officer) to become of all information of which	propuror	nas any knowledge.	
Sig	n	Signature of officer		Date	
He		ANGELA CURRAN, CEO			
		Type or print name and title			
		Print/Type preparer's name Preparer's signature		oate Check	PTIN
Pai	d	CHRIS MANDERFIELD	0	2/19/20 if self-employ	P01238973
	parer	Firm's name CLIFTONLARSONALLEN LLP	15	Firm's EIN	41-0746749
	only	Firm's address 1301 W. 22ND ST, STE 1100			
	-	OAK BROOK, IL 60523		Phone no. (6	30) 573-8600
Ma	y the I	RS discuss this return with the preparer shown above? (see instructions)			X Yes No

ı a	Check if Schedule O contains a response or note to any line in this Part III
1	Briefly describe the organization's mission: PILLARS COMMUNITY HEALTH PROVIDES HEALTH, SOCIAL, AND EDUCATIONAL
	SERVICES TO BUILD STRONG, HEALTHY COMMUNITIES.
	SERVICES TO BUILD STRONG, REALITY COMMUNITIES.
	Did the constitution and other constitution and the
2	Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? Yes X No
	1
_	If "Yes," describe these new services on Schedule O. Did the organization cease conducting, or make significant changes in how it conducts, any program services? Yes X No
3	5, 5 5
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 2,588,020 • including grants of \$) (Revenue \$ 1,406,579 •)
	MEDICAL HEALTH CENTER SERVICES: INCLUDE COORDINATED PREVENTIVE AND
	ACUTE CARE, CHRONIC ILLNESS CARE AND MANAGEMENT, HEALTH EDUCATION TO
	PATIENTS AGES 0-90. THE MEDICAL CENTER ALSO PROVIDES INTEGRATED
	PSYCHIATRIC AND BEHAVIORAL HEALTH SERVICES AND PRENATAL CARE.
4b	(Code:) (Expenses \$ 1,001,598 • including grants of \$) (Revenue \$ 345,883 •)
TIJ	DENTAL SERVICES: INCLUDE COMPREHENSIVE, PREVENTIVE, AND RESTORATIVE
	ORAL HEALTH CARE, AND ORAL HEALTH EDUCATION PROVIDED BY DENTISTS AND A
	DENTAL HYGIENIST.
	DENIAL HIGHENIDI:
4c	(Code:) (Expenses \$6, 430, 753. including grants of \$) (Revenue \$4, 229, 474.)
	BEHAVIORAL HEALTH SERVICES: THE ORGANIZATION IS A COMMUNITY MENTAL
	HEALTH CENTER AND SUPR PROVIDER LICENSED BY THE STATE OF ILLINOIS AND
	ACCREDITED BY CARF. THE AGENCY PROVIDES OUTPATIENT SERVICES TO HELP
	CLIENTS TO DEVELOP STRATEGIES TO MANAGE THE SYMPTOMS RELATED TO THEIR
	MENTAL ILLNESS OR SUBSTANCE USE DISORDER. THIS INCLUDES RECOVERY
	FOCUSED SERVICES, CRISIS SERVICES, COMMUNITY SUPPORT AND/OR SUBSTANCE
	USE DISORDER SERVICES, COMMUNITY INDEPENDENT LIVING ARRANGEMENT
	SERVICES, EMPLOYMENT SPECIALISTS AND OTHER SUPPORTIVE SERVICES IN AN
	OUTPATIENT SETTING ON-SITE OR COMMUNITY BASED.
	OUTTAILED DESIGNED ON DITE ON COMMONSTELL DADED.
4d	Other program services (Describe in Schedule O.)
	(Expenses \$ 7,700,478 • including grants of \$ 2,297,454 •) (Revenue \$ 1,088,497 •)
<u>4e</u>	Total program service expenses ► 17,720,849.
	Form 990 (2018)

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	<u> </u>
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			,,
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			,
	during the tax year? If "Yes," complete Schedule C, Part II	4		X
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	_		 ₩
•	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		X
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			x
_	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	_		х
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			x
_	Schedule D, Part III	8		
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			x
40	If "Yes," complete Schedule D, Part IV	9		
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		x
44	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X	10		21
11	as applicable.			
_	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
а	Part VI	11a	Х	
h	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total	Ha		
b	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b	Х	
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	110		<u> </u>
·	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in	110		
_	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		x
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a	Х	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b		Х
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		X
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		X
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			<u>_</u> _
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			٦,
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		Х
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or		v	
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21	X	

Part IV | Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on		103	110
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		Х
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete		₹.	
04-	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		x
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			l
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete	 		X
00	Schedule L, Part I	25b		
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes," complete Schedule L, Part II	26		x
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		Х
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			X
20	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c 29	Х	
29 30	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	-25	_
00	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations?	<u> </u>		
	If "Yes," complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			
	Schedule N, Part II	32		X
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		X
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	24		X
35.2	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	34 35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	000		 -
-	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		X
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?		х	
Pai	Note. All Form 990 filers are required to complete Schedule 0 It V Statements Regarding Other IRS Filings and Tax Compliance	38	Δ.	
· ai	Check if Schedule O contains a response or note to any line in this Part V			
-			Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a			
	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1c	X	

832004 12-31-18

Part V Statements Regarding Other IRS Filings and Tax Compliance (continued)

2a Steft the number of employees reported on Form W3, Transmittal of Wage and Tax Statements, fleef of the caelendar year ending with or within the year oovered by this return b if at least one is reported on line 2a, did the organization fills all required federal employment tax returns? Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a X A At any time during the calendary year, did the organization have uninterest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a At any time the name of the foreign country. 5b If Yes, "that the than ame of the foreign country. 5c If Yes," to line 5a or 5b, did the organization line 1 for 14, Report of Foreign Bank and Financial Accounts (FBAR). 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5c If Yes, "to line 5a or 5b, did the organization line Form 888617 6 If Yes," to line 5a or 5b, did the organization line Form 886617 6 If Yes, "to line 5a or 5b, did the organization line Form 886617 6 If Yes," to line 5a or 5b, did the organization line form 886617 6 If Yes, "did the organization brould with every solicitation an express statement that such contributions or gilts were not tax deductible? 7 Organization seleve a payment in excess of 375 made party as a contribution and party for goods and services provided to the payor? 7 Organization receive a payment in excess of 375 made party as a contribution and party for goods and services provided to the payor. 7 Organization seleve a payment in excess of 375 made party as a contribution and party for goods and services provided to the payor. 7 Organization receive a payment in excess of 375 made party as a contribution of payment than 50 payment payment payment payment payment payment payment	No
b If at least one is reported on line 2a, did the organization file all required federal employment tax returns? 2b X Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (ee instructions) 3a Did the organization have unrelated business gross income of 31,000 or more during the year? 3a X 3b If Yes," has it filed a Form 990-T for this year? If 'No' to line 3b, provide an explanation in Schedule O 4a At any time during the calendary year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4b If Yes," ether the name of the foreign country; 5c is less the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5c is with the organization are annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions at the organization have that it was or is a party to a prohibited tax shelter transaction? 5c is 1'Yes," did the organization in less form that it was or is a party to a prohibited tax shelter transaction? 5c is 2b If Yes," did the organization line Form 888617 6c is 2b If Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 6c is 3b If Yes," did the organization notify the donor of the value of the goods or services provided? 7c organizations that may receive deductible contributions under section 170(c). 8d If Yes," did the organization notify the donor of the value of the goods or services provided? 7c is 1'Yes," did the organization receive a payment in excess of \$75 made party as a contribution of party for which it was required to the Form 8282? 7d if Yes," did the organization received a contribution of organization received a contribution of qualified intellectual property, did the organization contract? 7e is 1'Yes," did the organization ha	
Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instructions) 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country, country (such as a bank account, securities account, or other financial account); 5b If "Yes," enter the name of the foreign country, lew see instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAF). 5a Was the organization aparty to a prohibited tax shelter transaction at any time during the tax year? 5a Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b If "Yes," on the sa or 5b, did the organization that it was or is a party to a prohibited tax shelter transaction? 5c Did by the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? 6c Did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 Organizations that may receive deductible contributions under section 170(c). 8 Did the organization include with every solicitation and partly for goods and services provided to the payor? 7 Organizations that may receive deductible contributions under section 170(c). 8 Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to the file Form 8282? If the during the year 9 Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to life Form 8282? If the organization received a contribution of any, botts, ariplanes,	
3a Did the organization have unrelated business gross income of \$1,000 or more during the year? 3b If Yes, 'has it filed a Form 990-T for this year' If 'No' to line 3b, provide an explanation in Schedule 0 3b X 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4a Diff Yes, 'the first the name of the foreign country: ★ See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial accounts (FBAR), 5a Was the organization have that shelter transaction at any time during the tax year? 5b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5c If 'Yes' to line 5a or 5b, did the organization file Form 8986-17 6a Does the organization include with every solicitation and express statement that such contributions or gifts were not tax deductible as charitable contributions? 6b If 'Yes,' did the organization include with every solicitation and express statement that such contributions or gifts were not tax deductible? 7 Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made party as a contribution and party for goods and services provided to the payor? 7 To Good of the organization receive a payment in excess of \$75 made party as a contribution of payment and party for goods and services provided to the payor? 7 To If If Yes,' did the organization notify the donor of the value of the goods or services provided? 7 To If If Yes,' horizonte the number of Forms \$282 filed during the year 9 Did the organization include with every solicitation and party for goods and services provided to the payor of the payment o	$oldsymbol{ol}}}}}}}}}}}}}}}}}}$
b If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a 4 financial account in a foreign country yeuch as a bank account, securities account, or other financial account in? 4 b If "Yes," enter the name of the foreign country: ► 5ee instructions for filing requirements for FinCEM Form 114, Report of Foreign Bank and Financial Accounts (FBAR). 5a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5b ID did any taxable party notify the organization file Form 888617? 5c 16 Dose the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that twen on tax deductible as charitable contributions? 5c 1 "Yes" of the dre organization include with every solicitation an express statement that such contributions or gifts were not tax deductible as charitable contributions are very enough and the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 Organizations that may receive deductible contributions under section 170(c). a Did the organization state may receive deductible contributions under section 170(c). b If "Yes," indicate the number of Forms 8282 filed during the year c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? d If "Yes," indicate the number of Forms 8282 filed during the year e Did the organization received a contribution of qualified intellectual property, did the organization file a Form 1098 C? 5 Sponsoring organization maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966? 9 Sponsoring organization make any taxable distributions under section 4966? 9 Section 501(c)(2)	
At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)? See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). Sa Was the organization a party to a prohibited tax shelter transaction at any time during the tax year? 5a Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5b Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction? 5c If "Yes" to line 5a or 5b, did the organization file Form 888617? 5d Does the organization that any annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions that were not tax deductible as charitable contributions? 5d If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible? 7 organizations that may receive deductible contributions under section 170(c). 8 Did the organization receive a payment in excess of \$56 made party as a contribution and party for goods and services provided to the payor? 7 a X is different 8282? 7 b If "Yes," did the organization notify the donor of the value of the goods or services provided? 7 c Did the organization seel, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282? if ed during the year 7 c Did the organization, during the year, pay premiums directly or indirectly, to pay premiums on a personal benefit contract? 7 d Did the organization melve a discribed in tellectual property, did the organization file Form 899 as required? 7 d If the organization received a contribution of qualified intellectual property, did the organization file a Form 1980.? 8 Sponsoring organization seventy and account f	┷
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f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract? g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required? h If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? 7h Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year? Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966? b Did the sponsoring organization make a distribution to a donor, donor advisor, or related person? 9b 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12 b Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 110 Section 501(c)(12) organizations. Enter: a Gross income from members or shareholders b Gross income from ther sources (Do not net amounts due or paid to other sources against amounts due or received from them.) 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? b If "Yes," enter the amount of tax-exempt interest received or accrued during the year 13b If "Yes," enter the amount of reserves the organization in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans in more than one state? Note. See the instructions for additional information the organization must report on Schedule O. b Enter the amount of reserves on hand 13c 14a Did the organization receive any payments for indoor tanning services during the	Х
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15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or	
	X
If "Yes," see instructions and file Form 4720, Schedule N.	
16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income?16	X
If "Yes," complete Form 4720, Schedule O.	

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

	Check if Schedule O contains a response or note to any line in this Part VI			X
Sec	tion A. Governing Body and Management			
	<u> </u>		Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year all all	2		
	If there are material differences in voting rights among members of the governing body, or if the governing			
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.			
b	Enter the number of voting members included in line 1a, above, who are independent 2	2		
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other			
	officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct supervision			
_	of officers, directors, or trustees, or key employees to a management company or other person?	3		х
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	4		Х
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	5		Х
6	Did the organization have members or stockholders?	6		Х
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or			
	more members of the governing body?	7a		х
b	Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or			
_	persons other than the governing body?	7b		х
8	Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:			
	The governing body?	8a	х	
	Each committee with authority to act on behalf of the governing body?	8b	Х	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the			
•	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	9		х
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.)			<u> </u>
			Yes	No
10a	Did the organization have local chapters, branches, or affiliates?	10a	1.00	X
	If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates,	100		
-	and branches to ensure their operations are consistent with the organization's exempt purposes?	10b		
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?	11a	Х	
	Describe in Schedule O the process, if any, used by the organization to review this Form 990.			
	Did the organization have a written conflict of interest policy? If "No," go to line 13	12a	Х	
	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe			
	in Schedule O how this was done	12c	Х	
13	Did the organization have a written whistleblower policy?	13	Х	
14	Did the organization have a written document retention and destruction policy?	14	Х	
15	Did the process for determining compensation of the following persons include a review and approval by independent			
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision?			
а	The organization's CEO, Executive Director, or top management official	15a	Х	
	Other officers or key employees of the organization	15b	Х	
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a			
	taxable entity during the year?	16a		Х
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation			
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's			
	exempt status with respect to such arrangements?	16b		
Sec	tion C. Disclosure	•	•	•
17	List the states with which a copy of this Form 990 is required to be filed ▶IL			
18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s only) availa	able
	for public inspection. Indicate how you made these available. Check all that apply.	,		
	X Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, as	nd finar	ncial	
	statements available to the public during the tax year.			
20	State the name, address, and telephone number of the person who possesses the organization's books and records			
	DHIREN SHAH - 708-995-3506			
	333 NORTH LAGRANGE ROAD, LA GRANGE PARK, IL 60526			

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Name and Title	Average hours per	/ / / /		Posi	ITION					
	l hours per	(do	not cl	heck	more	than (one	Reportable	Reportable	Estimated
			, unles					compensation	compensation	amount of
	week (list any	to						from the	from related organizations	other compensation
	hours for	· director				pa		organization	(W-2/1099-MISC)	from the
	related	tee or	ustee			ensat		(W-2/1099-MISC)		organization
	organizations	al trus	onal tr		oloyee	comp se				and related
	below line)	Individual trustee or	Institutional trustee	Officer	Key employee	Highest compensated employee	rmer			organizations
(1) NICHOLAS CHANCELLOR, DC	1.00	-	-	0	*	포ᇹ	Œ			
VICE CHAIR		Х		Х				0.	0.	0.
(2) ROBERT WEBB	1.00									
DIRECTOR		Х						0.	0.	0.
(3) DOROTHY OVIEDO	1.00									
DIRECTOR		Х						0.	0.	0.
(4) EDWARD FARRELL	1.00	l								
TREASURER	1 00	Х		Х				0.	0.	0 .
(5) ANNIKA PANGAN	1.00	١							•	•
SECRETARY	1 00	Х		Х				0.	0.	0 .
(6) MARY MURPHY, RN, MSN	1.00	₩						0.	0.	0
DIRECTOR (7) ESTHER NICOSIA	1.00	Х						0.	0.	0 .
DIRECTOR	1.00	X						0.	0.	0.
(8) DOROTHY STERLING	1.00	125						0.	0.	0 (
DIRECTOR	1.00	x						0.	0.	0 .
(9) SHELIA ESWARAN, MD	1.00	 						•		
VICE CHAIR		x		х				0.	0.	0.
(10) SARA MIKUTA, CPA	1.00									
DIRECTOR		Х						0.	0.	0 .
(11) JULIE PORTER, RN, FNP-C	1.00									
DIRECTOR		Х						0.	0.	0 .
(12) STEPHEN J. RYAN, JR.	1.00							_	_	_
DIRECTOR		Х						0.	0.	0.
(13) CINDY SUMMERS	1.00	ļ								
DIRECTOR	1 00	Х						0.	0.	0 .
(14) BANA ATASSI, DDS, MS, MED	1.00	۱.,							0	0
DIRECTOR	1 00	X						0.	0.	0.
(15) RACHEL SHAW CALLAHAN	1.00	x						0.	0.	0 .
DIRECTOR (16) ZADA CLARKE	1.00	^	\vdash			\vdash		U •	0.	0.
(16) ZADA CLARKE CHAIR	1.00	x		х				0.	0.	0 .
CHUTI	1.00	┌┸		-77		\vdash		<u> </u>	0.	0.
(17) NINA DUENAS										

832007 12-31-18

Part VII Section A. Officers, Directors,	Trustees Key Fm						st C	compensated Employe	es (continued)	OOJ Page O
(A)	(B)) 	CCS	((giic	31 0	(D)	(E)	(F)
Name and title	Average hours per week	box	not c , unle cer an	Pos heck ss pe	ition more rson	than is bot	h an	Reportable compensation from	Reportable compensation from related	Estimated amount of other
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(18) MARK GREIFENKAMP	1.00							_	_	_
ASSISTANT TREASURER		Х		Х				0.	0.	0.
(19) RUSSELL W. HARTIGAN DIRECTOR	1.00	Х						0.	0.	0.
(20) JENNIFER HOGBERG	1.00							-		
DIRECTOR		х						0.	0.	0.
(21) LYNN LACEY	1.00									
DIRECTOR		Х						0.	0.	0.
(22) MATTHEW MCNAUGHTON DIRECTOR	1.00	х						0.	0.	0.
(23) KRISTI CATALANO	40.00									
CHIEF MEDICAL OFFICER				Х				223,159.	0.	9,218.
(24) ANGELA CURRAN CHIEF EXECUTIVE OFFICER	40.00			х				197,015.	0.	12,294.
(25) DHIREN SHAH	40.00							137,013.	•	12,251
CHIEF FINANCIAL OFFICER	1000			х				49,581.	0.	2,174.
(26) CANDACE BADIE	40.00							, -		
DENTIST		1				Х		122,587.	0.	9,446.
1b Sub-total							<u> </u>	592,342.	0.	9,446. 33,132.
c Total from continuation sheets to Pa								365,975.	0.	30,339.
d Total (add lines 1b and 1c)								958,317.	0.	63,471.

2 Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization

Solid the organization list any former officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual

4 For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual

5 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person

5 X

Section B. Independent Contractors

1 Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
CHILDCARE CAREERS	TEMPORARY STAFFING	- Componication
	FOR HEADSTART AND DA	248,741.
LOCUM TENENS, 2655 NORTHWINDS PARKWAY,	LOCUM TENENS FOR	
ALPHARETTA, GA 30009	MEDICAL	126,270.
COMPHEALTH	LOCUM TENENS FOR	
558 W 37TH STREET, CHICAGO, IL 60609	MEDICAL	105,116.
		_

Total number of independent contractors (including but not limited to those listed above) who received more than
 \$100,000 of compensation from the organization

SEE PART VII, SECTION A CONTINUATION SHEETS

Form 990 PILLARS (COMMUNI	ΓY	HI	ΞAΙ	LTE	<u> </u>			36-217	0869
Part VII Section A. Officers, Directors, Tru	ıstees, Key Eı	nplo	oyee	s, a	nd l	ligh	est	Compensated Employ	ees (continued)	
(A) (B)								(D)	(E)	(F)
Name and title	Average	I				Reportable	Reportable	Estimated		
	hours	(c	heck	all that a		арр	ly)	compensation	compensation	amount of
	per							from	from related	other
	week	_				loyee		the	organizations	compensation
	(list any hours for	lirecto				demp		organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization
	related	9e or (stee			nsate		(***-2/1039-101100)		and related
	organizations	Individual trustee or director	Institutional trustee		yee	Highest compensated employee				organizations
	below	vidual	tutior	Je.	Key employee	nest c	ner			
	line)	ığı	Insti	Officer	Key	High	Former			
(27) HELEN STEWART	40.00									
SENIOR EXECUTIVE VP						Х		145,578.	0.	14,181.
(28) DAWNE ANDERSON	40.00								_	
NURSE PRACTITIONER	40.00					Х		119,330.	0.	5,179.
(29) CATHERINE ARHONTAS	40.00					l		101 065	•	10 000
SENIOR VP OF FISCAL AND GRANT COMPLI						Х		101,067.	0.	10,979.
								265 075		20 220
Total to Part VII, Section A, line 1c								365,975.		30,339.

36-2170869 PILLARS COMMUNITY HEALTH Page 9 Form 990 (2018) Part VIII Statement of Revenue Check if Schedule O contains a response or note to any line in this Part VIII (B) (C) (**D)** Revenue excluded Related or Unrelated Total revenue from tax under exempt function business sections 512 - 514 revenue revenue Contributions, Gifts, Grants and Other Similar Amounts 47,400 1 a Federated campaigns **b** Membership dues 1b 332,539. c Fundraising events d Related organizations 1d 11,324,669 e Government grants (contributions) f All other contributions, gifts, grants, and similar amounts not included above 1,829,718 92,997. g Noncash contributions included in lines 1a-1f: \$ 13,534,326 h Total. Add lines 1a-1f Business Code 2 a PATIENT SERVICE FEES 6,594,147 6,594,147 Program Service Revenue 621400 b RESALE SHOP SALES 453310 397,474 397,474 С f All other program service revenue 6,991,621. g Total. Add lines 2a-2f Investment income (including dividends, interest, and 133,715. other similar amounts) 133,715 4 Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 6 a Gross rents **b** Less: rental expenses c Rental income or (loss) **d** Net rental income or (loss) . 7 a Gross amount from sales of (i) Securities (ii) Other 1,091,703. 24,644. assets other than inventory b Less: cost or other basis 1,094,094. 35,533 and sales expenses -2,391. -10,889 c Gain or (loss) -13,280 -13,280. d Net gain or (loss) 8 a Gross income from fundraising events (not Revenue 332,539. of including \$ contributions reported on line 1c). See Part IV, line 18 a 51,792. Other **b** Less: direct expenses 93,130, c Net income or (loss) from fundraising events -41 338 -41,338, 9 a Gross income from gaming activities. See Part IV, line 19 a

 c
 d All other revenue

 e
 Total. Add lines 11a-11d
 ▶ 78,812.

 12
 Total revenue. See instructions
 ▶ 20,683,856.
 7,070,433.
 0. 79,097.

b

b Less: direct expensesb Net income or (loss) from gaming activities

10 a Gross sales of inventory, less returns

11 a MISCELLANEOUS REVENUE

78,812

78,812

Business Code

900099

Part IX | Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Do	not include amounts reported on lines 6b,	nse or note to any line in (A)	(B)	(C)	(D)
	8b, 9b, and 10b of Part VIII.	Total expenses	Program service expenses	Management and general expenses	Fundraising expenses
1	Grants and other assistance to domestic organizations	0 007 454	2 207 454		
	and domestic governments. See Part IV, line 21	2,297,454.	2,297,454.		
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,	625,177.	246,456.	378,721.	
	trustees, and key employees	023,177.	240,430.	370,721.	
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
7	persons described in section 4958(c)(3)(B)	10,611,397.	8,464,451.	1,862,109.	284,837
7	Other salaries and wages Pension plan accruals and contributions (include	10,011,0010	0,404,401.	1,002,100.	204,037
8	section 401(k) and 403(b) employer contributions	183,229.	145,860.	32,816.	∆ 553
O	Other employee benefits	1,696,310.	1,352,254.	306,263.	4,553 37,793
9 10		1,019,209.	811,344.	182,539.	25,326
11	Payroll taxes Fees for services (non-employees):	±,0±0,200•	011,044.	102,333.	23,320
	` , ,				
a	•	42,300.		42,300.	
b	•	93,918.		93,918.	
q	•	33,310.		33,310.	
u e	Lobbying Professional fundraising services. See Part IV, line 17				
f	Investment management fees	26,398.		26,398.	
g	//5/1 44 1 1 400/ 5/1 05	20,000		20,000	
9	column (A) amount, list line 11g expenses on Sch O.)	1,193,737.	1,001,098.	192,639.	
12	Advertising and promotion	40,193.	5,537.	34,656.	
13	Office expenses	340,476.	261,536.	53,471.	25,469
14	Information technology	504,570.	409,013.	87,276.	8,281
15	Royalties	002/0101			-,
16	Occupancy	702,686.	539,977.	151,933.	10,776
17	Travel	367,086.	361,166.	5,468.	452
18	Payments of travel or entertainment expenses	,	332,233	7	
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings				
20	Interest	102,416.	97,288.	3,735.	1,393
21	Payments to affiliates	,	,	,	,
22	Depreciation, depletion, and amortization	408,807.	356,034.	45,955.	6,818
23	Insurance	125,748.	95,187.	29,147.	1,414
24	Other expenses. Itemize expenses not covered				
-	above. (List miscellaneous expenses in line 24e. If line				
	24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
а	MAVEC	1,146.		1,146.	
b	PROGRAM SUPPLIES	753,488.	712,053.	34,989.	6,446
С	BAD DEBT	253,176.	253,176.		
d	SMALL EQUIPMENT AND MAI	221,339.	162,930.	57,510.	899
е	All other expenses	214,459.	148,035.	38,440.	27,984
25	Total functional expenses. Add lines 1 through 24e	21,824,719.	17,720,849.	3,661,429.	442,441
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

Pa	π λ	Balance Sheet					
		Check if Schedule O contains a response or not	e to ar	y line in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing			3,509.	1	3,509.
	2	Savings and temporary cash investments			1,374,069.	2	1,831,404.
	3	Pledges and grants receivable, net			1,760,478.	3	1,669,840.
	4	Accounts receivable, net			2,014,884.	4	715,224.
	5	Loans and other receivables from current and fo					
		trustees, key employees, and highest compensa	ated er	nployees. Complete			
		Part II of Schedule L				5	
	6	Loans and other receivables from other disqualit					
		section 4958(f)(1)), persons described in section	4958(c)(3)(B), and contributing			
		employers and sponsoring organizations of sect	ion 50	1(c)(9) voluntary			
छ		employees' beneficiary organizations (see instr).				6	
Assets	7	Notes and loans receivable, net				7	
ğ	8	Inventories for sale or use		F	46,731.	8	57,216.
	9				183,926.	9	231,399.
	10a	Land, buildings, and equipment: cost or other					
		basis. Complete Part VI of Schedule D	10a	12,543,480.			
	b	Less: accumulated depreciation		7,137,918.	5,751,483.	10c	5,405,562.
	11	Investments - publicly traded securities	3,641,446.	11	3,453,024.		
	12	Investments - other securities. See Part IV, line 1		1,804,895.	12	1,797,383.	
	13	Investments - program-related. See Part IV, line		F	75,000.	13	75,000.
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11		15			
	16	Total assets. Add lines 1 through 15 (must equa			16,656,421.	16	15,239,561.
	17	Accounts payable and accrued expenses			2,077,708.	17	1,973,228.
	18	Grants payable		18			
	19	Deferred revenue			374,556.	19	349,121.
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete F				21	
S	22	Loans and other payables to current and former	office	rs, directors, trustees,			
≝		key employees, highest compensated employee	s, and	disqualified persons.			
Liabilities		Complete Part II of Schedule L				22	
=	23	Secured mortgages and notes payable to unrela			2,243,220.	23	2,036,252.
	24	Unsecured notes and loans payable to unrelated	d third	parties [24	
	25	Other liabilities (including federal income tax, page	yables	to related third			
		parties, and other liabilities not included on lines	17-24). Complete Part X of			
		Schedule D			29,974.	25	21,557.
	26	Total liabilities. Add lines 17 through 25			4,725,458.	26	4,380,158.
		Organizations that follow SFAS 117 (ASC 958), ched	ck here 🕨 🗵 and			
es		complete lines 27 through 29, and lines 33 an	d 34.				
ũ	27	Unrestricted net assets	8,788,563.	27	7,791,181.		
Fund Balances	28	Temporarily restricted net assets	1,310,410.	28	1,243,744.		
βE	29	Permanently restricted net assets	1,831,990.	29	1,824,478.		
표		Organizations that do not follow SFAS 117 (A					
		and complete lines 30 through 34.					
ets	30	Capital stock or trust principal, or current funds				30	
Ass	31	Paid-in or capital surplus, or land, building, or eq	uipme	nt fund		31	
Net Assets or	32	Retained earnings, endowment, accumulated in	come,	or other funds[32	
Z	33	Total net assets or fund balances			11,930,963.	33	10,859,403.
	34	Total liabilities and net assets/fund balances			16,656,421.	34	15,239,561.

Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1 2 3 4 5 6 7 8 9	Total revenue (must equal Part VIII, column (A), line 12) Total expenses (must equal Part IX, column (A), line 25) Revenue less expenses. Subtract line 2 from line 1 Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A)) Net unrealized gains (losses) on investments Donated services and use of facilities Investment expenses Prior period adjustments Other changes in net assets or fund balances (explain in Schedule O) Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,	1 2 3 4 5 6 7 8 9	20,68 21,82 -1,14 11,93	3,8 4,7 0,8	19. 63. 63. 15.
	column (B))	10	10,85	9,4	03.
Pa	rt XII Financial Statements and Reporting		-		
	Check if Schedule O contains a response or note to any line in this Part XII				X
1	Accounting method used to prepare the Form 990: Cash X Accrual Other If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	O.	-	Yes	No
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
b	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed separate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis Were the organization's financial statements audited by an independent accountant? If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate consolidated basis, or both: X Separate basis Consolidated basis Both consolidated and separate basis		2b	Х	
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	e audit.			
_	review, or compilation of its financial statements and selection of an independent accountant?			х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch				
	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sir Act and OMB Circular A-133?	ngle Audit	3a	х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	ired audit		3,	
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	Х	

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

Attach to Form 990 or Form 990-EZ.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

PILLARS COMMUNITY HEALTH 36-2170869 Part I Reason for Public Charity Status (All organizations must complete this part.) See instructions. The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.) 1 A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i). 2 A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).) 3 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name, city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). 7 X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) 8 A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or university: 10 An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) 11 An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV. Sections A and C. ☐ Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type III, Type III functionally integrated, or Type III non-functionally integrated supporting organization. f Enter the number of supported organizations Provide the following information about the supported organization(s). (iv) Is the organization listed (i) Name of supported (ii) EIN (iii) Type of organization (v) Amount of monetary (vi) Amount of other in your governing document?

(described on lines 1-10 organization support (see instructions) support (see instructions) Yes No above (see instructions)) Total

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	1,892,073.	2,335,967.	2,994,504.	7,921,138.	13,534,326.	28,678,008.
2	Tax revenues levied for the organ-						_
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge						
4	Total. Add lines 1 through 3	1,892,073.	2,335,967.	2,994,504.	7,921,138.	13,534,326.	28,678,008.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
6							28,678,008.
	ction B. Total Support						, , ,
	ndar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	Amounts from line 4	1,892,073.	2,335,967.	2,994,504.	7,921,138.	13,534,326.	28,678,008.
	Gross income from interest,	, ,	, ,	, ,	, ,	, ,	, ,
•	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	23,944.	36,721.	33,190.	50,747.	133,715.	278,317.
a	Net income from unrelated business			,			
·	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)				76,228.	78.812.	155,040.
11	Total support. Add lines 7 through 10				7072201	7070220	29,111,365.
12	Gross receipts from related activities,	etc (see instruction	ne)			12	25,111,000.
13	First five years. If the Form 990 is for			fourth or fifth ta		1	
	organization, check this box and stor				•	11001(0)(0)	
Sec	ction C. Computation of Publ						
14	Public support percentage for 2018 (ine 6. column (f) di	vided by line 11, co	olumn (f))		14	98.51 %
15	Public support percentage from 2017					15	90.03 %
16a						nore, check this bo	x and
	16a 33 1/3% support test - 2018. If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and stop here. The organization qualifies as a publicly supported organization						
b	b 33 1/3% support test - 2017. If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box						
	and stop here. The organization qual						ightharpoonup
17a	10% -facts-and-circumstances tes						or more.
	and if the organization meets the "fac	_					
	meets the "facts-and-circumstances"			-	· · · · · · · · · · · · · · · · · · ·	-	
h	10% -facts-and-circumstances tes						
	more, and if the organization meets the	_					
	organization meets the "facts-and-circ		•		•		
12							
	Private foundation. If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions						

Schedule A (Form 990 or 990-EZ) 2018

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	qualify under the tests listed be ction A. Public Support	elow, please com	plete Part II.)				
	endar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	Gifts, grants, contributions, and	(a) 2014	(b) 2015	(6) 2010	(u) 2017	(e) 2016	(I) TOTAL
'	membership fees received. (Do not						
	include any "unusual grants.")						
2	Gross receipts from admissions,						
_	merchandise sold or services per-						
	formed, or facilities furnished in						
	any activity that is related to the organization's tax-exempt purpose						
2	Gross receipts from activities that						
3	are not an unrelated trade or bus-						
	inone under coetion 512						
4							
4	Tax revenues levied for the organ-						
	ization's benefit and either paid to or expended on its behalf						
-							
5	The value of services or facilities						
	furnished by a governmental unit to the organization without charge						
	· · · · ·						
	Total. Add lines 1 through 5						
78	Amounts included on lines 1, 2, and						
	3 received from disqualified persons Amounts included on lines 2 and 3 received						
	from other than disqualified persons that						
	exceed the greater of \$5,000 or 1% of the						
	amount on line 13 for the year						
	Add lines 7a and 7b						
	Public support. (Subtract line 7c from line 6.)						
			1 "	1 ,,,,,,,	(0 004-	() 00/0	(0
	endar year (or fiscal year beginning in)	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
	Amounts from line 6						
IU	Gross income from interest, dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources						
t	Unrelated business taxable income						
	(less section 511 taxes) from businesses						
	acquired after June 30, 1975						
	Add lines 10a and 10b Net income from unrelated business						
•••	activities not included in line 10b,						
	whether or not the business is						
40	regularly carried on						
12	Other income. Do not include gain or loss from the sale of capital						
	assets (Explain in Part VI.)						
	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First five years. If the Form 990 is for	the organization's	s first, second, thi	rd, fourth, or fifth t	ax year as a section	on 501(c)(3) organiz	zation,
<u></u>							<u></u>
	ction C. Computation of Publi					T .= 1	
	Public support percentage for 2018 (li					15	<u>%</u>
	Public support percentage from 2017					16	%
<u>Sec</u>	ction D. Computation of Inves					T .= T	
17	. 6					17	%
18	Investment income percentage from 2					18	%
19a	33 1/3% support tests - 2018. If the						17 is not
	more than 33 1/3%, check this box ar						▶□
k	o 33 1/3% support tests - 2017. If the						
	line 18 is not more than 33 1/3%, che						
20	Private foundation. If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions						

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b** Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- **9a** Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- **10a** Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? *If* "Yes," *answer 10b below.*
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

	Yes	No
1		
2		
За		
3b		
3с		
_		
4a		
4b		
4c		
5a		
5b		
5c		
6		
7		
8		
9a		
Ja		
9b		
9с		
10a		
46:		
10b		

Pa	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
	A family member of a person described in (a) above?	11b		
	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,	_		
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations		l.,	
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
800	the supported organization(s). tion D. All Type III Supporting Organizations	1		
Sec	tion b. All Type III Supporting Organizations		Yes	Nia
4	Did the examination provide to each of its supported examinations, by the last day of the fifth month of the		res	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
_	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
Ü	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the yea(see instructions) <u>.</u>		
a	The organization satisfied the Activities Test. Complete line 2 below.	,-		
b	The organization is the parent of each of its supported organizations. <i>Complete</i> line 3 <i>below</i> .			
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see ins	truction	s).	
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	За		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			

of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.

Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supportin	g Orga	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifyin	g trust on	Nov. 20, 1970 (explain in	Part VI.) See instructions. Al
	other Type III non-functionally integrated supporting organizations must co	mplete S	ections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
а	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
С	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		
7	Check here if the current year is the organization's first as a non-functional	ly integrat	ted Type III supporting org	anization (see
	instructions).			

Schedule A (Form 990 or 990-EZ) 2018

Par	LV	Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	anizations _(continued)	
Secti	on D -		Current Year		
1	Amou	nts paid to supported organizations to accomplish exe			
2	Amou	nts paid to perform activity that directly furthers exemp			
	organ	izations, in excess of income from activity			
3	Admir	nistrative expenses paid to accomplish exempt purpose			
4	Amou	nts paid to acquire exempt-use assets			
5	Qualif	ied set-aside amounts (prior IRS approval required)			
6	Other	distributions (describe in Part VI). See instructions.			
7	Total	annual distributions. Add lines 1 through 6.			
8	Distrib	outions to attentive supported organizations to which the	ne organization is responsive	9	
	(provi	de details in Part VI). See instructions.			
9	Distrib	outable amount for 2018 from Section C, line 6			
10	Line 8	amount divided by line 9 amount			
Secti	on E -	Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributable Amount for 2018
1	Distrib	outable amount for 2018 from Section C, line 6			
2	Under	distributions, if any, for years prior to 2018 (reason-			
	able c	ause required- explain in Part VI). See instructions.			
3	Exces	s distributions carryover, if any, to 2018			
а	From	2013			
b	From	2014			
С	From	2015			
d	From	2016			
е	From	2017			
f	Total	of lines 3a through e			
		ed to underdistributions of prior years			
h	Applie	ed to 2018 distributable amount			
<u>i</u>		over from 2013 not applied (see instructions)			
j	Rema	inder. Subtract lines 3g, 3h, and 3i from 3f.			
4		outions for 2018 from Section D,			
	line 7:	·			
		ed to underdistributions of prior years			
		ed to 2018 distributable amount			
		inder. Subtract lines 4a and 4b from 4.			
5		ining underdistributions for years prior to 2018, if			
	,	Subtract lines 3g and 4a from line 2. For result greater			
		tero, explain in Part VI. See instructions.			
6		ining underdistributions for 2018. Subtract lines 3h			
		b from line 1. For result greater than zero, explain in			
_		/I. See instructions.			
7		ss distributions carryover to 2019. Add lines 3j			
•	and 4				
8		down of line 7:			
		s from 2014			
		s from 2015			
		s from 2016			
		s from 2017			
<u>e</u>	⊏xces	s from 2018			

Schedule A (Form 990 or 990-EZ) 2018

Part VI	Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;
	Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V,
	Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service

Schedule of Contributors

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

➤ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2018

Filers of:	Section:				
Form 990 or 990-E2	Z X 501(c)(3) (enter number) organization				
	4947(a)(1) nonexempt charitable trust not treated as a private foundation				
	527 political organization				
Form 990-PF	501(c)(3) exempt private foundation				
	4947(a)(1) nonexempt charitable trust treated as a private foundation				
	501(c)(3) taxable private foundation				
	nization is covered by the General Rule or a Special Rule. on 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.				
General Rule					
-	panization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.				
Special Rules					
sections 5 any one c	For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II.				
year, total	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering "N/A" in column (b) instead of the contributor name and address), II, and III.				
year, cont is checked purpose. I	For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year				
Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF), but it must answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line 2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).					

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2018)

Name of organization Employer identification number

PILLARS COMMUNITY HEALTH

36-2170869

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional space is needed.				
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
1	LYONS TOWNSHIP MENTAL HEALTH COMMISSION 6404 JOLIET ROAD SUITE 204 LAGRANGE, IL 60525	\$ 2,026,605.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
2	COMMUNITY MEMORIAL FOUNDATION 15 SPINNING WHEEL ROAD SUITE 326 HINSDALE, IL 60521	\$ 350,000.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
3	U.S. DEPARTMENT OF HEALTH AND HUMAN SERVICES 200 INDEPENDENCE AVENUE S.W. WASHINGTON, DC 20201	\$ 6,678,785.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a)	(b)	(c)	(d)		
No. 4	Name, address, and ZIP + 4 ILLINOIS COALITION AGAINST DOMESTIC VIOLENCE 806 S COLLEGE STREET SPRINGFIELD, IL 62704	Total contributions \$ 512,312.	Person X Payroll		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
5	ILLINOIS COALITION AGAINST SEXUAL ASSUALT 100 N 16TH ST SPRINGFIELD, IL 62703	\$ 571,528.	Person X Payroll Noncash (Complete Part II for noncash contributions.)		
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution		
6	ILLINOIS DEPARMENT OF HEALTH AND HUMAN SERVICES	. 512 5514.15410110	Person X Payroll		
	100 S GRAND AVE EAST	\$	Noncash		
	SPRINGFIELD, IL 62762		(Complete Part II for noncash contributions.)		

Name of organization Employer identification number

PILLARS COMMUNITY HEALTH

36-2170869

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.				
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		<u> </u>			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
		\$			
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received		
— [<u> </u>			

Name of organization **Employer identification number** 36-2170869 PILLARS COMMUNITY HEALTH Part III Exclusively religious, charitable, etc., contributions to organizations described in section 501(c)(7), (8), or (10) that total more than \$1,000 for the year from any one contributor. Complete columns (a) through (e) and the following line entry. For organizations completing Part III, enter the total of exclusively religious, charitable, etc., contributions of \$1,000 or less for the year. (Enter this info. once.) Use duplicate copies of Part III if additional space is needed. (a) No. `fŕom Part I (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee (a) No. from (b) Purpose of gift (c) Use of gift (d) Description of how gift is held Part I (e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

►Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

PILLARS COMMUNITY HEALTH

Employer identification number 36-2170869

Pai	t I Organizations Maintaining Donor Advise	ed Funds or Other Similar Funds	s or Accounts. Complete if the			
	organization answered "Yes" on Form 990, Part IV, lin					
		(a) Donor advised funds	(b) Funds and other accounts			
1	Total number at end of year					
2	Aggregate value of contributions to (during year)					
3	Aggregate value of grants from (during year)					
4	Aggregate value at end of year					
5	Did the organization inform all donors and donor advisors in	_				
	are the organization's property, subject to the organization's					
6	Did the organization inform all grantees, donors, and donor a					
	for charitable purposes and not for the benefit of the donor of	or donor advisor, or for any other purpose				
Day						
Pai		·	Part IV, line 7.			
1	Purpose(s) of conservation easements held by the organization	`				
	Preservation of land for public use (e.g., recreation or e		corically important land area			
	Protection of natural habitat	Preservation of a cert	tified historic structure			
	Preservation of open space					
2	Complete lines 2a through 2d if the organization held a quality	fied conservation contribution in the form				
	day of the tax year.		Held at the End of the Tax Year			
a	Total number of conservation easements					
b	Total acreage restricted by conservation easements					
	Number of conservation easements on a certified historic str					
d	Number of conservation easements included in (c) acquired					
_	listed in the National Register		2d			
3	Number of conservation easements modified, transferred, re	leased, extinguished, or terminated by the	e organization during the tax			
	year •	annual to to a short				
4	Number of states where property subject to conservation ea					
5	Does the organization have a written policy regarding the per					
	violations, and enforcement of the conservation easements i					
6	Staff and volunteer hours devoted to monitoring, inspecting,	nandling of violations, and enforcing con	servation easements during the year			
7	Amount of expenses incurred in monitoring, inspecting, hand	dling of violations, and enforcing concerns	ation accoments during the year			
7	\$	diling of violations, and emorcing conserva	ation easements during the year			
8	Does each conservation easement reported on line 2(d) above	ve satisfy the requirements of section 170	0/b)/4)/R)/i)			
Ü	and section 170(h)(4)(B)(ii)?					
9	In Part XIII, describe how the organization reports conservati					
5	include, if applicable, the text of the footnote to the organization					
		tion's interioral statements that describes	the organization's accounting for			
Pai	Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.					
	Complete if the organization answered "Yes" on Form					
	If the organization elected, as permitted under SFAS 116 (AS		ment and balance sheet works of art.			
	historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.					
b	If the organization elected, as permitted under SFAS 116 (AS		t and balance sheet works of art, historical			
	treasures, or other similar assets held for public exhibition, e					
	relating to these items:	,	, · · · · · · · · · · · · · · · · · · ·			
	(i) Revenue included on Form 990, Part VIII, line 1		> \$			
			· ·			
2	If the organization received or held works of art, historical tre		al gain, provide			
	the following amounts required to be reported under SFAS 1					
а	Revenue included on Form 990, Part VIII, line 1		> \$			
	Assets included in Form 990, Part X		> \$			

832051 10-29-18

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Par	t III Organizations Maintaining C	Collections of A	rt, His	torical Tr	easures, d	or Othe	r Simila	r Asse	ts (continue	d)
3	Using the organization's acquisition, accessi	on, and other record	ds, chec	k any of the	following tha	t are a si	gnificant u	se of its	collection it	ems
	(check all that apply):									
а	Public exhibition	c	. 🖳	Loan or exc	hange progra	ams				
b	Scholarly research	e	, 🔲	Other						
С	Preservation for future generations									
4	Provide a description of the organization's co	ollections and explai	n how th	ney further tl	he organizati	on's exer	npt purpos	se in Par	t XIII.	
5	During the year, did the organization solicit of	or receive donations	of art, hi	istorical trea	sures, or oth	er similar	assets			
	to be sold to raise funds rather than to be m	aintained as part of	the orga	nization's co	ollection?				Yes	No_
Par	t IV Escrow and Custodial Arran		ete if the	organizatio	n answered	"Yes" on	Form 990,	Part IV,	line 9, or	
	reported an amount on Form 990, Pa	rt X, line 21.								
1a	Is the organization an agent, trustee, custod	ian or other intermed	diary for	contribution	ns or other as	sets not	included			
	on Form 990, Part X?							L	Yes	No
b	If "Yes," explain the arrangement in Part XIII	and complete the fo	llowing	table:						
									Amount	
С	Beginning balance						. 1c			
d	Additions during the year						. 1d			
е	Distributions during the year						. 1e			
f	Ending balance						1 f		, ,	
	Did the organization include an amount on F						•	L	J Yes	No
	If "Yes," explain the arrangement in Part XIII.								L	
Par	t V Endowment Funds. Complete	f the organization ar	swered	"Yes" on Fo	·					
		(a) Current year	(b) F	Prior year	(c) Two year	rs back ((d) Three ye	ars back	(e) Four year	ars back
	Beginning of year balance									
b	Contributions									
	Net investment earnings, gains, and losses									
	Grants or scholarships									
е	Other expenditures for facilities									
	and programs									
	Administrative expenses									
g	End of year balance									
2	Provide the estimated percentage of the cur	rent year end baland	•	g, column (a	a)) held as:					
	Board designated or quasi-endowment		_%							
	Permanent endowment	%								
С	Temporarily restricted endowment	%								
_	The percentages on lines 2a, 2b, and 2c sho	=								
За	Are there endowment funds not in the posse	ession of the organiz	ation tha	at are neid a	ind administe	erea for tr	ne organiza	ation	<u></u>	
	by:								Ye	s No
	(i) unrelated organizations								3a(i)	+-
	(ii) related organizations								3a(ii)	+
D 4	If "Yes" on line 3a(ii), are the related organiza								3b	
Par	Describe in Part XIII the intended uses of the tVI Land, Buildings, and Equipm		owment	turias.						
ı uı	Complete if the organization answere		0 Part IV	/ lino 11a S	Soo Form 000) Dort V	lino 10			
	Description of property	(a) Cost or o		·	or other		cumulated	, T	(d) Book va	oluo.
	Description of property	basis (investr		. , ,	(other)		reciation	'	(u) BOOK V	alue
10	Land	-	1101111		1,686.	чор	7001411011		891	686.
	Land				5,836.	5 1	79,02	6.	3,866,	
	Buildings Leasehold improvements				2,875.	٠, ١		9.		156.
	Leasehold improvements				4,421.	1 0) 58,17			248.
	Equipment Other				8,662.		30,11	- 		662.
	Add lines 1a through 1e. (Column (d) must e		X colur						5,405,	
iotal	n Aud iiiles Ta tiliougit Te. (Ooluttiit (u) Itlust e	quai i Oiiii 330, Fail	A, COIUI	וווופ <i>ו</i> , וווופ ו	<i>vu.)</i>				-,,	<u> </u>

Schedule D (Form 990) 2018 PILLARS COM	MUNITY HEALTH	I 36-2170869 Page
Part VII Investments - Other Securities.		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A) INVESTMENT HELD IN TRUST		
(B) BY OTHERS	1,797,383.	END-OF-YEAR MARKET VALUE
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)	1,797,383.	
Part VIII Investments - Program Related.		
Complete if the organization answered "Yes"	on Form 990, Part IV, line	11c. See Form 990, Part X, line 13.
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)		

Part IX Other Assets.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total, (Column (b) must equal Form 990, Part X. col. (B) line 15.)	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

1.	(a) Description of liability	(b) Book value	
(1)	Federal income taxes		
(2)	DEFERRED RENT	21,557.	
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
Total.	(Column (b) must equal Form 990, Part X, col. (B) line 25.)	21,557.	

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII X

Pa	rt XI Reconciliation of Revenue per Audited Financial Staten	nents With	Revenue per R	eturı	า.
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12	?a.			
1	Total revenue, gains, and other support per audited financial statements			1	20,863,810.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains (losses) on investments		76,815.		
b			92,250.		
С	1 7 0				
	Other (Describe in Part XIII.)	2d			160 065
	Add lines 2a through 2d			2e	169,065.
3	Subtract line 2e from line 1			3	20,694,745.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1.1			
	Investment expenses not included on Form 990, Part VIII, line 7b		-10,889.		
	Other (Describe in Part XIII.)	•			10 000
_	Add lines 4a and 4b			4c	-10,889. 20,683,856.
5 D a	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5 Dot	
Pa	Reconciliation of Expenses per Audited Financial State		i Expenses per	Rell	ırn.
_	Complete if the organization answered "Yes" on Form 990, Part IV, line 12				21,927,858.
1	Total expenses and losses per audited financial statements			1	21,921,030.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	اما	92 250		
	Donated services and use of facilities		92,250.		
	Prior year adjustments				
С.			10,889.		
	Other (Describe in Part XIII.)				103,139.
	Add lines 2a through 2d			2e	21,824,719.
3	Subtract line 2e from line 1			3	21,024,719.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:	امدا			
	Investment expenses not included on Form 990, Part VIII, line 7b				
	Other (Describe in Part XIII.) Add lines 4a and 4b			40	0.
_				4c 5	21,824,719.
5 Pa	irt XIII Supplemental Information.			3	21,021,7150
	ride the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Pa	art IV lines 1h	and 2h: Part V line	1· Part	X line 2: Part XI
	s 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any ac			+, i aii	. A, III 6 2, I alt AI,
111103	s 2d and 4b, and 1 art An, lines 2d and 4b. Also complete this part to provide any at	dallional illion	nation.		
PA:	RT X, LINE 2:				
	•				
TH:	E ORGANIZATION IS EXEMPT FROM FEDERAL INC	OME TAX	UNDER SEC	TIO	N 501(C)(3)
OF	THE INTERNAL REVENUE CODE (IRC). IN ADDI	TION, T	HE ORGANIZ	ATI	ON
QU.	ALIFIES FOR THE CHARITABLE CONTRIBUTION D	EDUCTIO	N UNDER SE	CTI	ON
17	0(B)(1)(A) AND HAS BEEN CLASSIFIED AS AN	ORGANIZ	ATION THAT	IS	NOT A
PR	IVATE FOUNDATION. THE ORGANIZATION DETERM	INED TH	AT IT WAS	TOM	REQUIRED
TO	RECORD A LIABILITY RELATED TO UNCERTAIN	TAX POS	ITIONS.		
D 7 .	DE VI IINE AD ORGED AD TOGRADURG				
PA.	RT XI, LINE 4B - OTHER ADJUSTMENTS:				
т 🔿	CC ON CALE OF FIVED ACCEMC				_10 000
цΟ	SS ON SALE OF FIXED ASSETS				-10,889.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

SCHEDULE G

Department of the Treasury

Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Employer identification number

PILLARS	COMMUNITY HEALTH				36-2170	869
Part I Fundraising Activities required to complete this par	Complete if the organization answett.	ered "Y	'es" o	n Form 990, Part IV,	line 17. Form 990-E2	I filers are not
 1 Indicate whether the organization rais a Mail solicitations b Internet and email solicitations c Phone solicitations d In-person solicitations 2 a Did the organization have a written of key employees listed in Form 990, P b If "Yes," list the 10 highest paid indicompensated at least \$5,000 by the 	sed funds through any of the following and set	tion of tion of fundra (inclu- irofess	non-g gover aising ding o ional f	overnment grants nment grants events fficers, directors, true fundraising services?	stees, orYes	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity		Did raiser ustody itrol of utions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization
		Yes	No			
Total 3 List all states in which the organization	on is registered or licensed to solicit				t it is exempt from r	agistration
or licensing.	irris registered of licensed to solicit	COITEIL	Julion	3 Of Thas Deer Hotimet	a it is exempt from the	
LHA For Paperwork Reduction Act Not	ice. see the Instructions for Form	990 or	990-	EZ. S	Schedule G (Form 9	90 or 990-EZ) 2018

Pa	irt i	of fundraising events. Complete if the of fundraising event contributions and gr	~			
			(a) Event #1 BALL	(b) Event #2	(c) Other events NONE	(d) Total events (add col. (a) through
40			(event type)	(event type)	(total number)	col. (c))
Revenue	1	Gross receipts	384,331.		. ,	384,331.
	2	Less: Contributions	332,539.			332,539.
	3	Gross income (line 1 minus line 2)	51,792.			51,792.
	4	Cash prizes				
S	5	Noncash prizes	1,582.			1,582.
pense	6	Rent/facility costs	64,381.			64,381.
Direct Expenses	7	Food and beverages				
_	8	Entertainment				
	9	Other direct expenses				27,167.
	10					93,130.
_	11	Net income summary. Subtract line 10 from l				-41,338.
Pa	irt I		answered "Yes" on Forn	n 990, Part IV, line 19, o	r reported more than	
		\$15,000 on Form 990-EZ, line 6a.		(b) Pull tabs/instant	1	(a) Takal manahan (a dal
ne			(a) Bingo	bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add col. (a) through col. (c))
Revenue				zge,pregreedite zge		ooi. (a) through ooi. (b)
R	1	Gross revenue				
	Ė	areas revenue				
ses	2	Cash prizes				
Exper	3	Noncash prizes				
Direct Expenses	4	Rent/facility costs				
	5	Other direct expenses				
		,	Yes %	Yes %	Yes %	
	6	Volunteer labor	No No	No No	No No	
	7	Direct expense summary. Add lines 2 throug	h 5 in column (d)		>	
	8	Net gaming income summary. Subtract line 7	7 from line 1 column (d)		•	
						ı
9	Ent	ter the state(s) in which the organization cond	ucts gaming activities:			
а	ls t	the organization licensed to conduct gaming a	ctivities in each of these	states?		Yes No
b	If "	No," explain:				
	_					
		ere any of the organization's gaming licenses r	· · · · · · · · · · · · · · · · · · ·	~	x year?	Yes No
b	IT "	Yes," explain:				

Schedule G (Form 990 or 990-EZ) 2018

832082 10-03-18

Sch	edule G (Form 990 or 990-EZ) 2018 PILLARS COMMUNITY HEALTH 36-	2170	869	Page 3
11	Does the organization conduct gaming activities with nonmembers?		Yes	☐ No
	Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed			
	to administer charitable gaming?	. Ш	Yes	∟ No
	Indicate the percentage of gaming activity conducted in:			
	ı The organization's facility			<u>%</u>
	An outside facility	13b		%
14	Enter the name and address of the person who prepares the organization's gaming/special events books and records:			
	Name			
	Address			
15a	Does the organization have a contract with a third party from whom the organization receives gaming revenue?		Yes	☐ No
k	o If "Yes," enter the amount of gaming revenue received by the organization > \$ and the amount			
	of gaming revenue retained by the third party > \$			
c	If "Yes," enter name and address of the third party:			
	Name			
	Address >			
16	Gaming manager information:			
	Name			
	Gaming manager compensation > \$			
	Description of services provided			
	Director/officer Employee Independent contractor			
17	Mandatory distributions:			
a	Is the organization required under state law to make charitable distributions from the gaming proceeds to			_
	retain the state gaming license?	Ш	Yes	└── No
k	Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the			
П	organization's own exempt activities during the tax year > \$			01 101
Pa	Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v); and F	'art III, li	nes 9,	9b, 10b,
	15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.			

Schedule G	G (Form 990 or 990-EZ)	PILLARS	COMMUNITY	HEALTH	36-2170869 Page 4
Part IV	G (Form 990 or 990-EZ) Supplemental Info	rmation (continu	ıed)		
-					
•					
-					

Schedule G (Form 990 or 990-EZ)

SCHEDULE I (Form 990)

Department of the Treasury Internal Revenue Service

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization PILLARS	COMMUNITY	HEALTH					Employer identification number $36-2170869$
Part I General Information on Grants							
 Does the organization maintain records criteria used to award the grants or ass Describe in Part IV the organization's p 	sistance?						tion X Yes No
Part II Grants and Other Assistance to					anization answered "	Yes" on Form 990, Par	t IV, line 21, for any
recipient that received more than	n \$5,000. Part II car	n be duplicated if add	itional space is need	ded.			
1 (a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
THE CHILDREN'S CENTER OF CICERO BERWYN - 5341 CERMACK ROAD -							TO PROVIDE COMPREHENSIVE HEAD START/EARLY HEAD START SERVICES IN THE
CICERO, IL 60804	36-3025963	501(C)(3)	2,297,454.	0.			COMMUNITY
2 Enter total number of section 501(c)(3)3 Enter total number of other organizatio		1 table					1 .

Schedule I (Form 990) (2018) PILLARS COMMUN	TY HEALT	H			36-2170869	Page 2
Part III Grants and Other Assistance to Domestic Individual Part III can be duplicated if additional space is needed.	s. Complete if the	e organization answ	ered "Yes" on Form 9	990, Part IV, line 22.		
(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash	assistance
Part IV Supplemental Information. Provide the information red	μuired in Part I, lir	ne 2; Part III, columr	n (b); and any other a	dditional information.		
PART 1, LINE 2						
PILLARS COMMUNITY HEALTH HEAD STAF	RT GRANTS	MANAGEMEN	NT TEAM MON	ITORS THE		
DELEGATE HEAD START PROGRAM ACTIV	TIES ON	AN ONGOING	BASIS TO	ENSURE		
COMPLIANCE WITH HEAD START REGULAT	TIONS. OU	R CONTENT	MANAGERS M	ONITOR		
THE DELEGATE CENTERS IN THE AREAS	OF EDUCA	TION, ERSI	EA, MENTAL	HEALTH		
AND HEALTH AND SAFETY ON A BI-WEER	KLY BASIS	. MONTHLY	, PILLARS C	OMMUNITY		
HEALTH LOOKS AT DATA ENTERED INTO	THE CHIL	D PLUS SYS	STEM AND WE	HOLD		
MONTHLY LEADERSHIP MEETINGS WITH S	STAFF FRO	M BOTH PII	LLARS COMMU	NITY		
HEALTH AND THE DELEGATE TO DISCUSS	S ALL ARE	AS OF HEAL	START. PI	LLARS		
		2.6				

Part	IV Su	pplemental	Infori	matior	1			
СОМІ	MUNIT	/ HEALTH	PAS	SSES	FUNI	OS THROUG	н то	SUB-RECIPIENTS UPON RECEIPT
AND	VERII	FICATION	OF	BIL	LING	VOUCHERS	AND	SUPPORTING DOCUMENTATION.

Schedule I (Form 990)

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest

Compensated Employees

Complete if the organization answered "Yes" on Form 990, Part IV, line 23. ► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury

Internal Revenue Service

PILLARS COMMUNITY HEALTH

Employer identification number 36-2170869

Pa	art I Questions Regarding Compensation			
			Yes	No
1 a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or			
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,			
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?	2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to			
	establish compensation of the CEO/Executive Director, but explain in Part III.			
	Compensation committee Written employment contract			
	Independent compensation consultant Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year did any person listed on Form 000. Part VII. Section A. line 1s, with respect to the filing			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:			
9		4a		х
h	Receive a severance payment or change-of-control payment? Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
C	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		X
·	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the revenues of:			
а	The organization?	5a		Х
	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation			
	contingent on the net earnings of:			
а	The organization?	6a		X
b	Any related organization?	6b		Х
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments			37
	not described on lines 5 and 6? If "Yes," describe in Part III	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the			37
_	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in			
	Regulations section 53.4958-6(c)?	9		

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

(A) Name and Title		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns (B)(i)-(D)	(F) Compensation in column (B)	
		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	benefits	(B)(I)-(D)	reported as deferred on prior Form 990	
(1) KRISTI CATALANO	(i)	192,394.	30,765.	0.	9,000.	218.	232,377.	0.	
	(ii)	0.	0.	0.	0.	0.	0.	0.	
(2) ANGELA CURRAN	(i)	197,015.	0.	0.	5,970.	6,324.	209,309.	0.	
	(ii)	0.	0.	0.	0.	0.	0.	0.	
(3) HELEN STEWART	(i)	145,578.	0.	0.	4,582.	9,599.	159,759.	0.	
	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
[((ii)								
	(i)								
[((ii)								
	(i)								
[((ii)								
	(i)								
	(ii)								
	(i) L								
	(ii)								
	(i)								
	(ii)								
	(i) L								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								

Part III Supplemental Information
Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization PILLARS COMMUNITY HEALTH Employer identification number 36-2170869

Pai	rt I Types of Property								
		(a)	(b)	(c)	hution	(d)			
		Check if applicable	Number of contributions or	Noncash contri amounts report		Method of de noncash contribu		•	9
		арріюцью	items contributed	Form 990, Part VII	I, line 1g	Tioriodori contribe		Tiourite	
1	Art - Works of art								
2	Art - Historical treasures								
3	Art - Fractional interests								
4	Books and publications								
5	Clothing and household goods								
6	Cars and other vehicles								
7	Boats and planes								
8	Intellectual property								
9	Securities - Publicly traded								
10	Securities - Closely held stock								
11	Securities - Partnership, LLC, or								
	trust interests								
12	Securities - Miscellaneous								
13	Qualified conservation contribution -								
	Historic structures								
14	Qualified conservation contribution - Other								
15	Real estate - Residential								
16	Real estate - Commercial								
17	Real estate - Other								
18	Collectibles								
19	Food inventory								
20	Drugs and medical supplies								
21	Taxidermy								
22	Historical artifacts								
23	Scientific specimens								
24	Archeological artifacts	Х	11	0.2	,997.	TPMT 7			
25	Other (PROGRAM AND E)	Λ	11	94	, 331.	r m v			
26	Other ()								
27	Other ()								
28 29	Number of Forms 8283 received by the organiz	ration during	the tay year for a	contributions					
23	for which the organization completed Form 828		•		29			0	
	To which the organization completed form oze	, r art rv, r	Solice Holdlowica,	Jernent [23			Yes	No
30a	During the year, did the organization receive by	, contributio	on any property rei	oorted in Part I line	s 1 throu	nh 28 that it		103	140
oou	must hold for at least three years from the date								
	exempt purposes for the entire holding period?		•	•			30a		Х
b	If "Yes," describe the arrangement in Part II.						000		
31	Does the organization have a gift acceptance p	olicv that re	equires the review	of any nonstandar	d contribu	itions?	31	х	
	Does the organization hire or use third parties of								
	contributions?		_				32a		X
b	If "Yes," describe in Part II.								
33	If the organization didn't report an amount in co	olumn (c) fo	r a type of propert	y for which column	(a) is che	cked,			
	describe in Part II.			-		<u>. </u>			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule M (Form 990) 2018

SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ) Department of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Attach to Form 990 or 990-EZ. ► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

PILLARS COMMUNITY HEALTH

Employer identification number 36-2170869

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: HEALTHY COMMUNITIES.

FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES:

FUNDED HEAD START AND EARLY HEAD START.

CHILD AND FAMILY DEVELOPMENT CENTER: SUPPORTS THE GROWTH AND DEVELOPMENT OF CHILDREN AGES 0-5 IN A STRONG POSITIVE LEARNING ENVIRONMENT THAT PROVIDES SUPPORTIVE SERVICES TO OVER 600 CHILDREN AND THEIR FAMILIES. PROGRAMS INCLUDE STATE FUNDED DAY CARE AND FEDERALLY

EXPENSES \$ 5,204,525. INCL GRANTS OF \$ 2,297,454. REVENUE \$ 416,853.

DOMESTIC AND SEXUAL VIOLENCE PROGRAMS: THE ORGANIZATION MANAGES TWO 24-HOUR TELEPHONE HOTLINES FOR DOMESTIC VIOLENCE AND SEXUAL ASSAULT SURVIVORS RESPECTIVELY AS WELL AS ADVOCACY AND SUPPORT SERVICES FOR SURVIVORS OF SEXUAL ASSAULT AND DOMESTIC VIOLENCE. CONSTANCE MORRIS HOUSE IS A COMPREHENSIVE RESIDENTIAL SHELTER INCLUDING CASE MANAGEMENT, HEALTH CARE, AND LEGAL ADVOCACY FOR PERSONS SEEKING EMERGENCY SHELTER FROM INCIDENCES OF DOMESTIC VIOLENCE. THE PROGRAM ALSO PERFORMS OUTREACH, AWARENESS, AND PREVENTION ACTIVITIES IN THE COMMUNITIES THAT THE ORGANIZATION SERVES.

INCLUDING GRANTS OF \$ 0.

OTHER PROGRAM SERVICES

EXPENSES \$ 2,096,385.

EXPENSES \$ 399,568. INCLUDING GRANTS OF \$ 0. REVENUE \$ 475,479.

FORM 990, PART VI, SECTION A, LINE 1:

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule O (Form 990 or 990-EZ) (2018)

REVENUE \$ 196,165.

Name of the organization PILLARS COMMUNITY HEALTH

Employer identification number 36-2170869

PILLARS COMMUNITY HEALTH'S GOVERNING BODY HAS DELEGATED CERTAIN AUTHORITY

FORM 990, PART VI, SECTION B, LINE 11B:

TO AN EXECUTIVE COMMITTEE PER THE ENTITY BY-LAWS.

THE ORGANIZATION'S FORM 990 IS REVIEWED BY THE AUDIT AND COMPLIANCE

COMMITTEE AS WELL AS CHIEF FINANCIAL OFFICER, WHO IS A CPA, AND RATIFIED BY

THE BOARD OF DIRECTORS.

FORM 990, PART VI, SECTION B, LINE 12C:

THE ANNUAL DISCLOSURE STATEMENTS ARE REVIEWED AND ANY POSSIBLE CONFLICTS

THAT MAY ARISE ARE DISCUSSED. FEW HAVE RISEN. IN THE PAST, WHEN THERE HAS

BEEN A POSSIBLE CONFLICT, IT HAS BEEN DISCLOSED TO THE BOARD AND THE BOARD

HAS DECIDED HOW TO PROCEED IN COMPLIANCE WITH ORGANIZATION POLICY.

FORM 990, PART VI, SECTION B, LINE 15:

THE EXECUTIVE COMMITTEE OF THE BOARD USED NATIONAL AND STATE COMPARATIVE

SALARY REPORTS FOR SIMILARLY SIZED AND SITUATED ORGANIZATIONS TO SET ASSESS

THE CEO'S SALARY. THE BOARD OF DIRECTORS REVIEWED AND APPROVED THE CEO

CONTRACT.

FORM 990, PART VI, SECTION C, LINE 19:

GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, AND FINANCIAL STATEMENTS

ARE AVAILABLE UPON REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

CHANGE IN VALUE OF INVESTMENTS HELD IN TRUST

-7,512.

FORM 990, PART XII, LINE 2C

Name of the organization PILLARS COMMUNITY HEALTH	Employer identification number 36-2170869
THE ORGANIZATION HAS AN AUDIT AND COMPLIANCE COMMITTEE WH	ICH IS
RESPONSIBLE FOR OVERSIGHT OF THE ANNUAL FINANCIAL STATEME	NT AUDIT AND
SELECTION OF AN INDEPENDENT ACCOUNTANT. THE OVERSIGHT AND	SELECTION
PROCESSES HAVE NOT CHANGED FROM THE PRIOR YEAR.	

Form 990-T	l E	Exempt Organization Bus	sine	ss Income T	ax Returi	n I	OMB No. 1545-0687	
		and proxy tax und	ler se	ction 6033(e))			0040	
	For cal	lendar year 2018 or other tax year beginning $\overline{\mathtt{JUL}}$ $$ $$ $$ $$ $$,	20	18 , and ending JU	N 30, 201	.9.	2018	
Department of the Treasury Internal Revenue Service		Go to www.irs.gov/Form990T for in Do not enter SSN numbers on this form as it may				_	Open to Public Inspection fo 501(c)(3) Organizations Only	
A Check box if address changed				and see instructions.)		D Emp (Emp	Employer identification number (Employees' trust, see instructions.)	
B Exempt under section	Print	PILLARS COMMUNITY HEAL	1	36-2170869				
X 501(c)(3) 408(e) 220(e)	or Type	Number, street, and room or suite no. If a P.O. bo. 333 N. LAGRANGE ROAD,	lated business activity code instructions.)					
408A 530(a) 529(a)		City or town, state or province, country, and ZIP of LAGRANGE PARK, IL 605	900	0099				
C Book value of all assets		F Group exemption number (See instructions.)				•		
15,239,5	61.	F Group exemption number (See instructions.) G Check organization type ► X 501(c) corp	poration	501(c) trust	401(a) trust	Other trust	
		tion's unrelated trades or businesses.	1		the only (or first) ur	related	I	
trade or business here	-			. If only one,	complete Parts I-V.	If mor	e than one,	
describe the first in the b	lank spa	ce at the end of the previous sentence, complete Pa	arts I an	d II, complete a Schedule	e M for each addition	nal trad	e or	
business, then complete								
		ooration a subsidiary in an affiliated group or a pare	nt-subsi	idiary controlled group?	> [Y	es X No	
		tifying number of the parent corporation.					005 0506	
J The books are in care of			ı		one number > 7			
		de or Business Income		(A) Income	(B) Expense	S	(C) Net	
1a Gross receipts or sale		a Delance	,					
b Less returns and allow		c Balance	1c 2					
2 Cost of goods sold (S3 Gross profit. Subtract		A, line 7)	3					
•		om line 1c h Schedule D)	4a					
		Part II, line 17) (attach Form 4797)	4a 4b					
		sts	4c					
		ship or an S corporation (attach statement)	5					
6 Rent income (Schedu			6					
,		me (Schedule E)	7					
		and rents from a controlled organization (Schedule F)	8					
		on 501(c)(7), (9), or (17) organization (Schedule G)	9					
		me (Schedule I)	10					
11 Advertising income (S			11					
12 Other income (See ins	structior	ns; attach schedule)	12					
13 Total. Combine lines	3 throu	gh 12	13	0.				
		ot Taken Elsewhere (See instructions for utions, deductions must be directly connected.)						
14 Compensation of off	icers, di	rectors, and trustees (Schedule K)				14		
						15		
16 Repairs and mainten	nance .					16		
17 Bad debts						17		
		ee instructions)				18		
19 Taxes and licenses						19		
		e instructions for limitation rules)				20		
21 Depreciation (attach	Form 4	562)		21				
00 D I I'		n Schedule A and elsewhere on return				22b		
						23		
		mpensation plans				24		
25 Employee benefit pro	-	phodulo I)				25		
26 Excess exempt expe	uses (So	chedule I)				26		

27

28

29

30

31

Form **990-T** (2018)

29

Excess readership costs (Schedule J)
Other deductions (attach schedule)

Total deductions. Add lines 14 through 28

Unrelated business taxable income before net operating loss deduction. Subtract line 29 from line 13

Deduction for net operating loss arising in tax years beginning on or after January 1, 2018 (see instructions)

	TIDDING COMICIVIT				<u> </u>	70003				
Part I										
33	Total of unrelated business taxable income compu	ted from all unrelated trad	des or businesses	(see instruction	าร)	. 33	0.			
34										
35	Deduction for net operating loss arising in tax year	Deduction for net operating loss arising in tax years beginning before January 1, 2018 (see instructions)								
36	Total of unrelated business taxable income before									
	lines 33 and 34	36								
37	Specific deduction (Generally \$1,000, but see line	37 instructions for except	ions)			37	1,000.			
38	Unrelated business taxable income. Subtract line	e 37 from line 36. If line 3	7 is greater than li	ne 36,						
	enter the smaller of zero or line 36					. 38	0.			
Part I	V Tax Computation									
39	Organizations Taxable as Corporations. Multiply	line 38 by 21% (0.21)			•	- 39	0.			
40	Trusts Taxable at Trust Rates. See instructions for									
	Tax rate schedule or Schedule D (Fo					40				
41	Proxy tax. See instructions									
42	Alternative minimum tax (trusts only)									
43	Tax on Noncompliant Facility Income. See instru	ctions				43				
44	Total. Add lines 41, 42, and 43 to line 39 or 40, wh	nichever applies				44	0.			
Part \	Tax and Payments	,,								
	Foreign tax credit (corporations attach Form 1118;	trusts attach Form 1116)	45a						
	General business credit. Attach Form 3800			45c						
	Credit for prior year minimum tax (attach Form 88									
	Total credits. Add lines 45a through 45d					45e				
46	Subtract line 45e from line 44						0.			
47	Other taxes. Check if from: Form 4255									
48	Total tax. Add lines 46 and 47 (see instructions)				her (attach schedule		0.			
49	2018 net 965 tax liability paid from Form 965-A or						0.			
	Payments: A 2017 overpayment credited to 2018				129					
	2018 estimated tax payments					-				
	Tax deposited with Form 8868									
d	Foreign organizations: Tax paid or withheld at sour	rce (see instructions)		50d						
	Backup withholding (see instructions)									
	Credit for small employer health insurance premiu									
		orm 2439		331						
9		Other	Total	▶ 50g						
51	Total payments. Add lines 50a through 50g					51	129.			
52	Estimated tax penalty (see instructions). Check if F					1 -0 1				
53	Tax due. If line 51 is less than the total of lines 48,					53				
54	Overpayment. If line 51 is larger than the total of I					54	129.			
55	Enter the amount of line 54 you want: Credited to		•		Refunded	55	129.			
Part \				ntion (see ins		00	127.			
56	At any time during the 2018 calendar year, did the				<u>-</u>		Yes No			
30	over a financial account (bank, securities, or other	•	9		,		163 NO			
	FinCEN Form 114, Report of Foreign Bank and Fina			-						
	here	anciai Accounts. II 165, 1	siller the name of	ille lorelyll cou	iiu y		Х			
E7	During the tax year, did the organization receive a	diatribution from or was	t the granter of a	r transferer to	o foreign truot?		$ \frac{x}{x}$			
57			it the grantor of, o	i ilalistelui iu,	a lorelyli irusi?					
58	If "Yes," see instructions for other forms the organ Enter the amount of tax-exempt interest received of	-	/aar ▶ ¢							
	Under penalties of perjury, I declare that I have examine			nd statements, an	d to the best of my k	nowledge and	belief it is true			
Sign	correct, and complete. Declaration of preparer (other that	an taxpayer) is based on all in	ormation of which pre	eparer has any kno	owledge.	lowicage and	belief, it is true,			
Here		1	CEO		Ī	•	discuss this return with			
	Signature of officer	Date	Title			the preparer s instructions)?	shown below (see			
				Doto		_	<u>√7</u> 169 M0			
	Print/Type preparer's name	Preparer's signature		Date	Check	if PTIN				
Paid	CHRIS MANDERFIELD		,	02/19/2	self- employe		1238973			
Prepa	ITEL SOLTERIONE AD CO	NATTEM TED		74/13/4			-0746749			
Use (NALLEN LLP 2ND ST, STE	1100		Firm's EIN	41	0/40/43			
	Firm's address ► OAK BROOK	-	TT00		Phone no	(630)	573-8600			
	Thin buddiess > Office Dicools	, 100000			[1 110110 110.	, , ,	2,2 0000			

823711 01-09-19

Form **990-T** (2018)

Schedule A - Cost of Good	s Sold. Enter	method of inver	ntory v	valuation ► N/A				
1 Inventory at beginning of year	1		6	Inventory at end of yea	r		6	
2 Purchases	2			Cost of goods sold. St				
3 Cost of labor	3			from line 5. Enter here	and in F	Part I,		
4a Additional section 263A costs				line 2			7	
(attach schedule)	4a		8	Do the rules of section			Yes No	
b Other costs (attach schedule)	4b			property produced or a	acquired	I for resale) apply to		
5 Total. Add lines 1 through 4b								
Schedule C - Rent Income (see instructions)	(From Real	Property an	d Pe	rsonal Property	Leas	ed With Real Pro	pert	y)
1. Description of property								
(1)								
(2)								
(3)								
(4)								
	2. Rent receiv	ed or accrued				3(a) Deductions directly	000000	atad with the income in
(a) From personal property (if the per rent for personal property is more 10% but not more than 50%	persona	sonal property (if the percental I property exceeds 50% or if sed on profit or income)	age			attach schedule)		
(1)								
(2)								
(3)								
(4)								
Total	0.	Total			0.			
(c) Total income. Add totals of columns here and on page 1, Part I, line 6, column	2(a) and 2(b). Er ı (A)	ter			0.	(b) Total deductions. Enter here and on page 1, Part I, line 6, column (B)	•	0.
Schedule E - Unrelated Deb			instru	ıctions)				
			:	2. Gross income from		Deductions directly con to debt-finance		
1. Description of debt-fit	nanced property			or allocable to debt- financed property	(a)	Straight line depreciation (attach schedule)		(b) Other deductions (attach schedule)
(1)								
(2)								
(3)								
(4)								
 Amount of average acquisition debt on or allocable to debt-financed property (attach schedule) 	of or a debt-fina	e adjusted basis allocable to unced property h schedule)		Column 4 divided by column 5		7. Gross income reportable (column 2 x column 6)	(8. Allocable deductions column 6 x total of columns 3(a) and 3(b))
(1)				%				
(1) (2) (3) (4)				%				
(3)				%				
(4)				%				
						nter here and on page 1, Part I, line 7, column (A).		Enter here and on page 1, Part I, line 7, column (B).
Totals				•		0		0 .
Total dividends-received deductions in	cluded in columi	า 8						0.

Form **990-T** (2018)

Schedule F - Interest,		, =		Controlled O				,555,116		,	
1. Name of controlled organiza	identif	ployer ication nber		elated income instructions)		4. Total of specified payments made		5. Part of column 4 that is included in the controlling organization's gross income		6. Deductions directly connected with income in column 5	
(1)											
(2)											
(3)											
(4)											
Nonexempt Controlled Organ	nizations		<u> </u>								
7. Taxable Income	8. Net unrelated incor (see instruction		9. Total	of specified payr made	ments	10. Part of colu in the controll gross	mn 9 tha ing orgai s income	nization's		ductions directly connected income in column 10	
(1)											
(2)											
(3)											
(4)											
Totals					>		l on page column (e 1, Part I,	Enter h	ld columns 6 and 11. ere and on page 1, Part I, line 8, column (B).	
Schedule G - Investme	ent Income of a tructions)	Section	501(c)(7), (9), or	(17) Oı	ganization	1				
	cription of income			2. Amount of	income	3. Deduction directly connected (attach scheo	ected	4. Set-	asides	5. Total deductions and set-asides	
(1)						(attacil Scile)	auic)		•	(col. 3 plus col. 4)	
(2)											
(3)											
(4)											
(1)				Enter here and o Part I, line 9, co	on page 1, Iumn (A).					Enter here and on page Part I, line 9, column (B).	
Totals					0.					0	
Schedule I - Exploited (see instr	Exempt Activity	y Incom	e, Othe	r Than Ad	lvertis	ing Incom	9				
1. Description of exploited activity	2. Gross unrelated business income from trade or business	directly o with pro of unr	penses connected oduction related s income	4. Net incomfrom unrelated business (cominus columigain, compute through	trade or lumn 2 n 3). If a e cols. 5	5. Gross incompression of the from activity is not unrelated business incompression.	that ted	attribut	penses table to mn 5	7. Excess exempt expenses (column 6 minus column 5, but not more than column 4).	
(1)											
(1) (2) (3) (4)											
(3)											
(4)											
	Enter here and on page 1, Part I, line 10, col. (A).	page 1	re and on , Part I, col. (B).							Enter here and on page 1, Part II, line 26.	
Schedule J - Advertis		l instruction								0	
	Periodicals Rep		,	solidated	Basis						
1. Name of periodical	2. Gross advertising income		3. Direct ertising costs	4. Advert or (loss) (co col. 3). If a ga cols. 5 th	ain, compu			6. Read		7. Excess readership costs (column 6 minus column 5, but not more than column 4).	
(1) (2) (3)											
(3)				-							
(4)											
Totals (carry to Part II, line (5))		0.	0							0	
				•		•				Form 990-T (2018	

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Part II Income From Periodicals Reported on a Separate Basis (For each periodical listed in Part II, fill in columns 2 through 7 on a line-by-line basis.)

1. Name of periodical	2. Gross advertising income	3. Direct advertising costs	4. Advertising gain or (loss) (col. 2 minus col. 3). If a gain, compute cols. 5 through 7.	5. Circulation income	6. Readership costs	7. Excess readership costs (column 6 minus column 5, but not more than column 4).
(1)						
(2)						
(3)						
(4)						
Totals from Part I	0.	0.				0.
	Enter here and on page 1, Part I, line 11, col. (A).	Enter here and on page 1, Part I, line 11, col. (B).				Enter here and on page 1, Part II, line 27.
Totals, Part II (lines 1-5)	0.	0.				0.

Schedule K - Compensation of Officers, Directors, and Trustees (see instructions)

1. Name	2. Title	3. Percent of time devoted to business	Compensation attributable to unrelated business
(1)		%	
(2)		%	
(3)		%	
(4)		%	
Total. Enter here and on page 1, Part II, line 14		>	0.

Form 990-T (2018)

Form **8868**

(Rev. January 2019)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-1709

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Enter filer's identifying number Employer identification number (EIN) or Type or Name of exempt organization or other filer, see instructions. print 36-2170869 PILLARS COMMUNITY HEALTH File by the Number, street, and room or suite no. If a P.O. box, see instructions. Social security number (SSN) due date for filing your 333 N. LAGRANGE ROAD, SUITE 1, NO. ONE City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions LAGRANGE PARK, IL 60526 Enter the Return Code for the return that this application is for (file a separate application for each return) Application Return Application Return Is For Code Is For Code Form 990 or Form 990-EZ Form 990-T (corporation) 07 01 Form 990-BL 02 Form 1041-A 80 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF Form 5227 10 04 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) Form 8870 12 DHIREN SHAH The books are in the care of ► 333 NORTH LAGRANGE ROAD - LA GRANGE PARK, IL 60526 Telephone No. ► 708-995-3506 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this 」. If it is for part of the group, check this box ▶ 🔛 and attach a list with the names and EINs of all members the extension is for. MAY 15, 2020 I request an automatic 6-month extension of time until , to file the exempt organization return for the organization named above. The extension is for the organization's return for: ▶ ☐ calendar year ► X tax year beginning JUL 1, 2018 , and ending JUN 30, 2019 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return L Change in accounting period

using EFTPS (Electronic Federal Tax Payment System). See instructions.

| 3c | \$ | Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment instructions.

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

any nonrefundable credits. See instructions.

3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less

b If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit.

Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by

Form **8868** (Rev. 1-2019)

За

3b

0.

Form **8868**

(Rev. January 2019)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-1709

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Enter filer's identifying number Employer identification number (EIN) or Type or Name of exempt organization or other filer, see instructions. print 36-2170869 PILLARS COMMUNITY HEALTH File by the Number, street, and room or suite no. If a P.O. box, see instructions. Social security number (SSN) due date for filing your 333 N. LAGRANGE ROAD, SUITE 1, NO. ONE City, town or post office, state, and ZIP code. For a foreign address, see instructions. instructions LAGRANGE PARK, IL 60526 Enter the Return Code for the return that this application is for (file a separate application for each return) Application Return Application Return Is For Code Is For Code Form 990 or Form 990-EZ 01 Form 990-T (corporation) 07 Form 990-BL 02 Form 1041-A 80 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF Form 5227 10 04 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) Form 8870 12 DHIREN SHAH The books are in the care of ► 333 NORTH LAGRANGE ROAD - LA GRANGE PARK, IL 60526 Telephone No. ► 708-995-3506 Fax No. If the organization does not have an office or place of business in the United States, check this box If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this 」. If it is for part of the group, check this box ▶ 🔛 and attach a list with the names and EINs of all members the extension is for. MAY 15, 2020 I request an automatic 6-month extension of time until , to file the exempt organization return for the organization named above. The extension is for the organization's return for: calendar year ► X tax year beginning JUL 1, 2018 , and ending JUN 30, 2019 If the tax year entered in line 1 is for less than 12 months, check reason: Initial return L Change in accounting period 3a If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less 0. any nonrefundable credits. See instructions. За **b** If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and 129. estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

using EFTPS (Electronic Federal Tax Payment System). See instructions.

Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by

Form 8868 (Rev. 1-2019)

instructions.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment

Form AG990-IL

For Of	ice Use Only ILLINOIS CHARITABLE ORGANIZATION ANNUAL			Form AG990-IL Revised 3/05
PMT	Attorney General LISA MADIGAN State of III Charitable Trust Bureau, 100 West Rando		ο μ 0.	
	11th Floor, Chicago, Illinois 60601	ibii C		L – 0 0 0 7 5 1 all items attached:
AMT		X		of IRS Return
""	·	Make Checks	= ''	d Financial Statements
	Beginning 07/01/2018	Payable to		of Form IFC
INIT		the Illinois Charity	_	Annual Report Filing Fee
		Bureau Fund	\$100.0	00 Late Report Filing Fee
	anb# <u>50 2170005</u>	nanization was crea	ata de	MO DAY YR 08/07/1930
Are co	ontributions to the organization tax deductible? X Yes No Date Org	Year-end	lieu.	00/07/1930
	NAME PILLARS COMMUNITY HEALTH	amounts		
	MAIL	A) ASSETS	A) \$	15,239,561.
	DDRESS 333 N. LAGRANGE ROAD, SUITE 1, NO. ONE	B) LIABILITIES	B) \$	4,380,158.
	STATE LAGRANGE PARK, IL	C) NET ASSETS	C) \$	10,859,403.
—	P CODE 60526	PERCENTAGE		AMOUNT
I.	SUMMARY OF ALL REVENUE ITEMS DURING THE YEAR: D) PUBLIC SUPPORT, CONTRIBUTIONS & PROGRAM SERVICE REV. (GROSS AMTS.)	44.535%	(D) \$	9,253,070
	E) GOVERNMENT GRANTS & MEMBERSHIP DUES	54.506%		11,324,669
	F) OTHER REVENUES	0.959%		199,247
	,			•
	G) TOTAL REVENUE, INCOME AND CONTRIBUTIONS RECEIVED (ADD D, E, & F)	100 %	(G) \$	20,776,986.
II.	SUMMARY OF ALL EXPENDITURES DURING THE YEAR:	TO 260		15 402 205
	H) OPERATING CHARITABLE PROGRAM EXPENSE	70.369%	6 H) \$	15,423,395.
	I) EDUCATION PROGRAM SERVICE EXPENSE	%	(6 I) \$	
	1) EDUCATION I TOURIAIN SERVICE EXI ENSE	70	ο 1) φ	
	J) TOTAL CHARITABLE PROGRAM SERVICE EXPENSE (ADD H & I)	70.369%	(J) \$	15,423,395.
	J1) JOINT COSTS ALLOCATED TO PROGRAM SERVICES (INCLUDED IN J):			
	K) GRANTS TO OTHER CHARITABLE ORGANIZATIONS	10.482%	6 K) \$	2,297,454.
	R) divisio to other divisitivale divisitivale	10.1027	δ Κ) ψ	2,237,434
	L) TOTAL CHARITABLE PROGRAM SERVICE EXPENDITURE (ADD J & K)	80.851%	6 L) \$	17,720,849.
	M) MANAGEMENT AND GENERAL EXPENSE	16.705%	6 M)\$	3,661,429.
	NV. FUNDRAIGING EVERNOR	2.444%	, , , ,	535,571.
	N) FUNDRAISING EXPENSE	2.444%	6 N) \$	333,371.
	0) TOTAL EXPENDITURES THIS PERIOD (ADD L, M, & N)	100 %	6 0)\$	21,917,849
l	SUMMARY OF ALL PAID FUNDRAISER AND CONSULTANT ACTIVITIES:			, ,
"".	(Attach Attorney General Report of Individual Fundraising Campaign-Form IFC. One for each PFR.)			
	PROFESSIONAL FUNDRAISERS:		. D. A	0
	P) TOTAL AMOUNT RAISED BY PAID PROFESSIONAL FUNDRAISERS	100 %	P) \$	0.
	Q) TOTAL FUNDRAISERS FEES AND EXPENSES	%	(Q) \$	
	a) Tome Tomornio Electrico Extracto	70	0 -7 +	
	R) NET RECEIVED BY THE CHARITY (P MINUS Q=R)	%	(R) \$	
	PROFESSIONAL FUNDRAISING CONSULTANTS:			_
	S) TOTAL AMOUNT PAID TO PROFESSIONAL FUNDRAISING CONSULTANTS		S) \$	0.
∣IV.	COMPENSATION TO THE (3) HIGHEST PAID PERSONS DURING THE YE	:AK:	T) \$	207,096.
	T) NAME, TITLE: ANGELA CURRAN, CHIEF EXECUTIVE OFFICER U) NAME, TITLE: KRISTI CATALANO, CHIEF MEDICAL OFFICER		U) \$	227,765
	V) NAME, TITLE: SUSANA TORRES, CHIEF DENTAL OFFICER		V) \$	166,750
V.	CHARITABLE PROGRAM DESCRIPTION: CHARITABLE PROGRAM (3 HIGHEST BY \$ EXPENDED CODE CATEGORIES	ED)	- '	on back side of instructions
1				CODE
898091 04-01-18	W) DESCRIPTION: MEDICAL CLINIC		W)#	062
98091	X) DESCRIPTION: DENTAL CLINIC Y) DESCRIPTION: BEHAVIORAL HEALTH CLINIC		X) # Y) #	062 062
ő	Y) DESCRIPTION: BEHAVIORAL HEALTH CLINIC		1) #	004

1. WAS THE ORGANIZATION THE SUBJECT OF ANY COURT ACTION, FINE, PENALTY OR JUDGMENT? 2. HAS THE ORGANIZATION OR A CURRENT DIRECTOR, TRUSTEE, OFFICER OR EMPLOYEE THEREOF, EVER BEEN CONVICTED BY ANY COURT OF ANY MISDEMEANOR INVOLVING THE MISUSE OR MISAPPROPRIATION OF FUNDS OR ANY FELONY? 2. X 3. DID THE ORGANIZATION MAKE A GRANT AWARD OR CONTRIBUTION TO ANY ORGANIZATION IN WHICH ANY OF ITS OFFICERS, DIRECTORS OR TRUSTEES OWNS AN INTEREST; OR WAS IT A PARTY TO ANY TRANSACTION IN WHICH ANY OF ITS OFFICERS, DIRECTORS OR TRUSTEES OWNS AN INTEREST; OR WAS IT A PARTY TO ANY TRANSACTION IN WHICH ANY OF ITS OFFICERS, DIRECTORS OR TRUSTEES HAS A MATERIAL FINANCIAL INTEREST; OR DID ANY OFFICER, DIRECTOR OR TRUSTEE RECEIVE ANYTHING OF VALUE NOT REPORTED AS COMPENSATION? 4. HAS THE ORGANIZATION INVESTED IN ANY CORPORATE STOCK IN WHICH ANY OFFICER, DIRECTOR OR TRUSTEE OWNS MORE THAN 10% OF THE OUTSTANDING SHARES? 5. IS ANY PROPERTY OF THE ORGANIZATION HELD IN THE NAME OF OR COMMINGLED WITH THE PROPERTY OF ANY OTHER PERSON OR ORGANIZATION? 6. DID THE ORGANIZATION USE THE SERVICES OF A PROFESSIONAL FUNDRAISER? (ATTACH FORM IFC) 7. X 7. DID THE ORGANIZATION ALLOCATE THE COST OF ANY SOLICITATION, MAILING, ADVERTISEMENT OR LITERATURE COSTS BETWEEN PROGRAM SERVICE AND FUNDRAISING EXPENSES? 7. X 7. IF "YES", ENTER (I) THE AGGREGATE AMOUNT OF THESE JOINT COSTS \$ 1. (III) THE AMOUNT ALLOCATED TO MANAGEMENT AND GENERAL \$ 2. (III) THE AMOUNT ALLOCATED TO FUNDRAISING \$ 3. INTERESTINATION EXPEND ITS RESTRICTED FUNDS FOR PURPOSES OTHER THAN RESTRICTED PURPOSES? 8. X 9. HAS THE ORGANIZATION EXPEND ITS RESTRICTED FUNDS FOR PURPOSES OTHER THAN RESTRICTED DURPOSES? 8. X 9. HAS THE ORGANIZATION EXPEND ITS RESTRICTED FUNDS FOR PURPOSES OTHER THAN RESTRICTED DURPOSES? 9. X 10. WAS THERE OR DO YOU HAVE ANY KNOWLEDGE OF ANY KICKBACK, BRIBE, OR ANY THEFT, DEFALCATION, MISAPPROPRIATION, COMMINGLING OR MISUSE OF ORGANIZATIONAL FUNDS? 11. LIST THE NAME AND ADDRESS OF THE FINANCIAL INSTITUTIONS WHERE THE ORGANIZATION MAINTAINS ITS	IF	THE ANSWER TO ANY OF THE FOLLOWING IS YES, ATTACH A DETAILED EXPLANATION:		YES	NO
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FNBC BANK AND IROSI 020 W. BURLINGION AVE. LA GRANGE, IL 00323		FINDC BANK AND INUST 020 W. BURLINGTON AVE. DA GRANGE, IL 0032			
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NORTHERN TRUST 50 S LASALLE ST CHICAGO IL 60603		NORTHERN TRUST 50 S LASALLE ST CHICAGO IL 60603			
12. NAME AND TELEPHONE NUMBER OF CONTACT PERSON: DHIREN SHAH - 708-995-3506	12.				
ALL ATTACHMENTS MUST ACCOMPANY THIS REPORT - SEE INSTRUCTIONS	A1 1				

UNDER PENALTY OF PERJURY, I (WE) THE UNDERSIGNED DECLARE AND CERTIFY THAT I (WE) HAVE EXAMINED THIS ANNUAL REPORT AND THE ATTACHED DOCUMENTS, INCLUDING ALL THE SCHEDULES AND STATEMENTS AND THE FACTS THEREIN STATED ARE TRUE AND COMPLETE AND FILED WITH THE ILLINOIS ATTORNEY GENERAL FOR THE PURPOSE OF HAVING THE PEOPLE OF THE STATE OF ILLINOIS RELY THEREUPON. I HEREBY FURTHER AUTHORIZE AND AGREE TO SUBMIT MYSELF AND THE REGISTRANT HEREBY TO THE JURISDICTION OF THE STATE OF ILLINOIS.

BE SURE TO INCLUDE ALL FEES DUE:

- 1.) REPORTS ARE DUE WITHIN SIX MONTHS OF YOUR FISCAL YEAR END.
- 2.) FOR FEES DUE SEE INSTRUCTIONS.
- 3.) REPORTS THAT ARE LATE OR INCOMPLETE ARE SUBJECT TO A \$100.00 PENALTY.

ANGELA CURRAN

PRESIDENT OF TRUSTEE (PRINT NAME) SIGNATURE DATE

DHIREN SHAH

TREASURER OF TRUSTEE (PRINT NAME) SIGNATURE DATE

CHRIS MANDERFIELD

898101 04-01-18

PREPARER (PRINT NAME)

SIGNATURE

DATE

2018 Form IL-990-T

Exempt Organization Income and Replacement Tax Return

Due on or before the 15th day of the 5th month (4th month for employee trusts) following the close of the tax year.

But on a boloic the roth day of the our month (4th month for employee	arabio, renewing the old	oo o, ano tax your.	
If this return is not for calendar year 2018, enter your fiscal tax year here. Tax year beginning		Enter the amount you are	e paying.
This form is for tax years ending on or after December 31, 2018, and before December 31, 2019. ending in 2018 but before December 31, 2018, use the 2017 form. For prior years, use the form for		\$	
Step 1: Identify your exempt organization		al employer identification n	o. (FEIN).
A Enter your complete legal business name.	<u>36-21708</u>	69	_
If you have a name change, check this box.			
Name: PILLARS COMMUNITY HEALTH	E Check if you are	taxed as a corporation.	X
B Enter your mailing address.			
Check this box if either of the following apply:	F Check if you are	taxed as a trust.	
• this is your first return, or			
• you have an address change.	G Provide the natu	ure of your unrelated trade	or
C/O:	business		_
Mailing address: 333 N. LAGRANGE ROAD, SUITE 1,	II. Obsalishbia bassi	if way although and Illinois	
Mailing address: 333 N. HAGRANGE ROAD, BUILE 1,		if you attached Illinois	
City: LAGRANGE PARK State: IL ZIP: 60526	Schedule 1299-	D, Income Tax Credits.	
C If this is the first or final return, check the applicable box(es).	I Entar your North	n American Industry Classif	ioation
First return	•	Code, if applicable. See in	
Final return (Enter the date of termination.	900099	Code, ii applicable. See iii	structions.
mm dd yyyy	300033		
Otan O. Financa and base in company and base			
Step 2: Figure your base income or loss		(Whole dol	lars only)
1 Unrelated business taxable income or loss from U.S. Form 990-T, Line 38.			
Attach a copy of Page 2 of your U.S. Form 990-T.		1	.00
2 Illinois income and replacement tax and surcharge deducted in arriving at Line	1.	2	.00
3 Base income or loss. Add Lines 1 and 2.		3	.00
A If the amount on Line 3 is derived inside Illinois only or if you are an Illinois res	sident trust, check this bo	x and enter the amount	
from Step 2, Line 3 on Step 4, Line 12. You may not complete Step 3. (You mus			X
B If any portion of the amount on Line 3 is derived outside Illinois, check this box	and complete all lines of	Step 3.	
(Do not leave Lines 6 through 8 blank.) See instructions.			
Step 3: Figure your income allocable to Illinois (Complete only if you c	hecked the box on Line	B, above.)	
4 Business income or loss included in Line 3 from non-unitary partnerships, partn	erships included on a		
Schedule UB, S corporations, trusts, or estates. See instructions.	orompo morados om s	4	.00
5 Business income or loss. Subtract Line 4 from Line 3.		5	.00
6 Total sales everywhere. This amount cannot be negative.	6		
7 Total sales inside Illinois. This amount cannot be negative.	7		
8 Apportionment factor. Divide Line 7 by Line 6. (Round to six decimal places.)	8 .		
9 Business income or loss apportionable to Illinois. Multiply Line 5 by Line 8.		9	.00
10 Business income or loss apportionable to Illinois from non-unitary partnerships,	partnerships included	on	_
a Schedule UB, S corporations, trusts, or estates. See instructions.		10	.00
11 Base income or loss allocable to Illinois. Add Lines 9 and 10.		11	.00
Step 4: Figure your net replacement tax			
기 Net income or loss from Line 3 or Line 11.		12	.00
Replacement tax. Corporations multiply Line 12 by 2.5% (.025); Trusts multiply	ply by 1.5% (.015).	13	
14 Recapture of investment credits. Attach Schedule 4255.		14	
15 Replacement tax before investment credits. Add Lines 13 and 14.		15	
S = 16 Investment credits. Attach Form IL-477.		16	.00.
Net replacement tax. Subtract Line 16 from Line 15. If the amount is negative	e, enter "0."	17	0 .00
Net income or loss from Line 3 or Line 11. Replacement tax. Corporations multiply Line 12 by 2.5% (.025); Trusts multiple 14. Recapture of investment credits. Attach Schedule 4255. Replacement tax before investment credits. Add Lines 13 and 14. Investment credits. Attach Form IL-477. Net replacement tax. Subtract Line 16 from Line 15. If the amount is negative 11-990-T Page 1 of 2 (R-12/18) ID: 2BX			

IL-990-T Page 1 of 2 (R-12/18) **ID: 2BX** 898021 02-25-19



DR

40	Not income an loss funcion 10		40	0.0
	Net income or loss from Line 12.		18	.00
19	Income Tax.			
	Corporations multiply Line 18 by 7.00% (.07).		19	.00
20	Trusts multiply Line 18 by 4.95% (.0495).		20	.00.
	Recapture of investment credits. Attach Schedule 4255. Income tax before credits. Add Lines 19 and 20.		21	
22	Income tax credits. Attach Schedule 1299-D.		22	.00.
23	Net income tax. Subtract Line 22 from Line 21. If the amount is r	negative, enter "0."	23	0 .00
Step	6: Figure your refund or balance due			
24	Net replacement tax from Line 17.		24	.00
25	Net income tax from Line 23.		25	.00.
26	Compassionate Use of Medical Cannabis Pilot Program Act surch	narge. See instructions.	26	.00
27	Total net income and replacement taxes and surcharge. Add l	ines 24, 25, and 26.	27	.00.
28	Payments. See instructions.		600	
	a Credits and payments made before the original tax due date.b Pass-through withholding reported to you on Schedule(s)	2 8a	680 .00	
	K-1-P or K-1-T. Attach Schedule(s) K-1-P or K-1-T.	28b	.00	
	c Illinois gambling withholding. Attach Form(s) W-2G.	28c	.00	
29	Total payments. Add Lines 28a through 28c.	-		680 .00
30	Overpayment. If Line 29 is greater than Line 27, subtract Line 27	from Line 29.	30	680 .00
31	Amount to be credited forward. See instructions.		\$ 31	.00
32	Refund. Subtract Line 31 from Line 30. This is the amount to be	refunded.	32	680 .00
33	Complete to direct deposit your refund			
	Routing Number	Checking or Saving	gs	
	Account Number			
34	Tax Due. If Line 27 is greater than Line 29, subtract Line 29 from	Line 27. This is the amount you o	we. 34	.00.
•	If you owe tax on Line 34, complete a payment voucher, Form your check or money order and make it payable to "Illinois De front of this form.		•	
	Special Note — Enter the amount of your page			
Step	7: Sign below - Under penalties of perjury, I state that I have examine	ned this return and, to the best of my k	knowledge, it is true, correct,	and complete.
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C:	I I I I I I I I I I I I I I I I I I I	l l	1	

							X Check if t	he Department may
Sign		C	EO.					urn with the paid
Here	Signature of authorized officer	Date (mm/dd/yyyy)	Title		Phon	:-	preparer shown	
Paid	CHRIS MANDERFIE	LD				02/19/2020	Check if	P01238973
Prepa	arer Print/Type paid preparer's na	ıme	P	aid preparer's signat	ture	Date (mm/dd/yyyy)	self-employed	Paid Preparer's PTIN
Use C	Only Firm's name CLIFTONLARSONALLEN			LLP		Firm's FEIN	41-0746	749
	Firm's address ▶ 1301	W. 22ND STR	EET	, IL 6052	3	Firm's phone	(630) 5	73-8600

- ▶ If a payment is not enclosed, mail this return to: Illinois Department of Revenue, P.O. Box 19009, Springfield, IL 62794-9009
- If a payment is enclosed, mail this return to: Illinois Department of Revenue, P.O. Box 19053, Springfield, IL 62794-9053

898022 02-25-19

